UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

(Mark one)

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES **EXCHANGE ACT OF 1934**

For the quarterly period ended October 4, 2015

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES **EXCHANGE ACT OF 1934**

For the transition period from

Commission File Number: 001-36626

Smart & Final Stores, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of Incorporation or organization) 80-0862253

(I.R.S. Employer Identification No.)

600 Citadel Drive Commerce, California

90040

(Zip Code)

(Address of principal executive offices)

Registrant's telephone number, including area code: (323) 869-7500

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o

Accelerated filer o

Non-accelerated filer x (Do not check if a smaller reporting company) Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes O No X

Indicate the number of shares outstanding of each of the issuer's classes of common units, as of the latest practicable date.

Outstanding at November 6, 2015 common stock, \$0.001 par value

73,736,982

TABLE OF CONTENTS

		PAGE
	PART I - FINANCIAL INFORMATION	
Item 1.	Financial Statements	
	Condensed Consolidated Balance Sheets as of October 4, 2015 (unaudited) and December 28, 2014	3
	Condensed Consolidated Statements of Operations and Comprehensive Income for the sixteen and forty weeks ended October 4, 2015 and October 5, 2014 (unaudited)	4
	Condensed Consolidated Statements of Cash Flows for the sixteen and forty weeks ended October 4, 2015 and October 5, 2014 (unaudited)	5
	Condensed Consolidated Statement of Stockholders' Equity for the forty weeks ended October 4, 2015 (unaudited)	6
	Notes to Unaudited Condensed Consolidated Financial Statements	7
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	28
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	44
Item 4.	Controls and Procedures	44
	PART II - OTHER INFORMATION	
Item 1.	Legal Proceedings	45
Item 1A.	Risk Factors	45
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	45
Item 3.	Defaults Upon Senior Securities	45
Item 4.	Mine Safety Disclosures	45
Item 5.	Other Information	45
Item 6.	Exhibits	46
Signatures		47
	2	

<u>Table of Contents</u>

Part I - FINANCIAL INFORMATION

Item 1. Financial Statements

Smart & Final Stores, Inc. and Subsidiaries

Condensed Consolidated Balance Sheets (In Thousands, Except Share and Per Share Amounts)

	October 4, 2015 (Unaudited)		Dece	mber 28, 2014
Assets				
Current assets:				
Cash and cash equivalents	\$	122,300	\$	106,847
Accounts receivable, less allowances of \$809 and \$787 at October 4, 2015 and				
December 28, 2014, respectively		22,581		23,666
Inventories		232,218		223,404
Prepaid expenses and other current assets		15,428		26,532

Deferred income taxes		22,500		22,419
Total current assets		415,027		402,868
Property, plant, and equipment:				
Land		10,940		11,165
Buildings and improvements		20,441		23,938
Leasehold improvements		222,664		176,114
Fixtures and equipment		251,758		203,473
Construction in progress		16,138		7,344
		521,941		422,034
Less accumulated depreciation and amortization		160,559		115,350
		361,382		306,684
Capitalized software, net of accumulated amortization of \$11,632 and \$9,486 at October 4,				
2015 and December 28, 2014, respectively		10,775		10,403
Other intangible assets, net		323,550		325,289
Goodwill		611,242		611,242
Deferred financing costs, net		4,496		5,894
Equity investment in joint venture		12,355		11,924
Other assets		49,951		54,988
Total assets	\$	1,788,778	\$	1,729,292
	-			
Liabilities and stockholders' equity				
Current liabilities:				
Accounts payable	\$	191,520	\$	184,897
Accrued salaries and wages	Ť	28,783	Ψ	28,582
Accrued expenses		82,733		72,667
Total current liabilities		303,036		286,146
		202,020		200,110
Long-term debt, less debt discount		589,789		588,117
Deferred income taxes		125,392		125,673
Postretirement and postemployment benefits		120,400		127,004
Other long-term liabilities		97,865		85,144
		7,,000		33,211
Commitments and contingencies				
č				
Stockholders' equity:				
Preferred stock, \$0.001 par value;				
Authorized shares — 10,000,000				
Issued and outstanding shares — none		_		_
Common stock, \$0.001 par value;				
Authorized shares — 340,000,000				
Issued and outstanding shares - 73,736,982 and 73,755,388 at October 4, 2015 and				
December 28, 2014, respectively		74		74
Additional paid-in capital		499,823		489,550
Retained earnings		60,302		32,001
Accumulated other comprehensive loss		(7,903)		(4,417)
Total stockholders' equity		552,296		517,208
Total liabilities and stockholders' equity	\$	1,788,778	\$	1,729,292
	Ψ	1,700,770	<u> </u>	-,,-,-,-

3

<u>Table of Contents</u>

Smart & Final Stores, Inc. and Subsidiaries

Condensed Consolidated Statements of Operations and Comprehensive Income (Unaudited)

(In Thousands, Except Share and Per Share Amounts)

	Sixteen Wo	eeks Er	ded		Forty We	eks Ended		
O	October 4, 2015		October 5, 2014		ctober 4, 2015	_0	ctober 5, 2014	
\$	1,246,063	\$	1,131,821	\$	2,973,354	\$	2,694,908	
	1,058,824		962,317		2,522,367		2,292,630	
	187,239		169,504		450,987		402,278	
	\$	October 4, 2015 \$ 1,246,063	October 4, 2015 Oc \$ 1,246,063 \$ 1,058,824	\$ 1,246,063 \$ 1,131,821 1,058,824 962,317	October 4, 2015 October 5, 2014 October 5, 2014 \$ 1,246,063 \$ 1,131,821 \$ 1,058,824	October 4, 2015 October 5, 2014 October 4, 2015 \$ 1,246,063 \$ 1,131,821 \$ 2,973,354 1,058,824 962,317 2,522,367	October 4, 2015 October 5, 2014 October 4, 2015 October 4,	

Operating and administrative expenses		157,040		140,678		378,122		334,527
Income from operations		30,199		28,826		72,865		67,751
Interest expense, net		9,333		11,725		25,007		29,483
Loss on early extinguishment of debt		_		2,224		2,192		2,224
Equity in earnings of joint venture		138		318		1,045		1,032
Income before income taxes		21,004		15,195		46,711		37,076
Income tax provision		(8,624)		(4,972)		(18,410)		(13,231)
Net income	\$	12,380	\$	10,223	\$	28,301	\$	23,845
Basic earnings per share	\$	0.17	\$	0.17	\$	0.39	\$	0.41
Diluted earnings per share		0.16	\$	0.17	\$	0.37	\$	0.40
Weighted average shares outstanding:								
Basic		73,116,746		59,101,972		73,099,258		57,969,954
Diluted		77,404,466		61,232,212		77,025,990		60,196,116
Comprehensive income:								
Net income	\$	12,380	\$	10,223	\$	28,301	\$	23,845
Derivative instruments:								
(Loss) gain, net of tax of \$(1,025) and \$13,								
respectively, for the sixteen weeks ended; \$(1,780)								
and \$(1,291), respectively, for the forty weeks								
ended		(1,538)		20		(2,670)		(1,936)
Reclassification adjustments, net of tax of \$(40) and								
\$4, respectively, for the sixteen weeks ended;								
\$(23) and \$16, respectively, for the forty weeks						(2.5)		
ended		(61)		6		(35)		24
Foreign currency translation		13		1		(781)	_	16
Other comprehensive (loss) income		(1,586)		27		(3,486)		(1,896)
Comprehensive income	\$_	10,794	\$_	10,250	\$_	24,815	\$	21,949

4

Table of Contents

Smart & Final Stores, Inc. and Subsidiaries

Condensed Consolidated Statements of Cash Flows (Unaudited) (In Thousands)

		Forty Weeks Ended		
	October 4, 2015		Octob	er 5, 2014
Operating activities				
Net income	\$	28,301	\$	23,845
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation		28,982		27,107
Amortization		22,688		21,886
Amortization of deferred financing costs and debt discount		2,114		2,509
Share-based compensation		8,081		8,455
Excess tax benefits related to share-based payments		(275)		(730)
Deferred income taxes		1,442		(3,382)
Equity in earnings of joint venture		(1,045)		(1,032)
(Gain) loss on disposal of property, plant, and equipment		(38)		28
Asset impairment		562		501
Loss on early extinguishment of debt		2,192		2,224
Changes in operating assets and liabilities:				
Accounts receivable, net		1,085		(2,871)
Inventories		(8,814)		(1,540)
Prepaid expenses and other assets		15,620		3,589
Accounts payable		6,623		12,306
Accrued salaries and wages		201		2,778
Other accrued liabilities		6,835		4,752

Net cash provided by operating activities	· ·	114,554		100,425
Investing activities				
Purchases of property, plant, and equipment		(101,025)		(87,619)
Proceeds from sale of property, plant, and equipment		8,103		33
Investment in capitalized software		(3,254)		(2,065)
Purchase of intangible asset		_		(100)
Other		(1,252)		(38)
Net cash used in investing activities		(97,428)		(89,789)
Financing activities Issuance of common stock in IPO				172 000
		_		173,080
Issuance of common stock, other		106		79
Proceeds from exercise of stock options		196		450
Payment of minimum withholding taxes on net share settlement of stock option exercise and vested restricted stock		(604)		(2.667)
Fees paid in conjunction with debt financing		(694)		(2,667)
Payments on bank debt		(1,236)		(200) (120,880)
		(214)		. , ,
Payments of public offering issuance costs Excess tax benefits related to share-based payments		(214) 275		(4,611) 730
Contingent consideration related to acquisition of SFHC		213		
		(1. (72)	_	(248)
Net cash (used in) provided by financing activities		(1,673)		45,733
Net increase in cash and cash equivalents		15,453		56,369
Cash and cash equivalents at beginning of period		106,847		53,699
Cash and cash equivalents at end of period	\$	122,300	\$	110,068
		-		
Cash paid during the period for:				
Interest	\$	22,407	\$	33,174
Income taxes	\$	10,229	\$	11,375
Non-cash investing and financing activities				
Software development costs incurred but not paid	\$		Φ	57
		16147	Φ	
Construction in progress costs incurred but not paid	\$	16,147	\$	12,593

5

Table of Contents

Smart & Final Stores, Inc. and Subsidiaries

Condensed Consolidated Statement of Stockholders' Equity (Unaudited) (In Thousands, Except Share Amounts)

		Common Stock Additional				Accumulated Other							
	Number of Shares		Amount		Paid-In Capital		Retained Earnings	_	Comprehensive Loss		Total		
Balance at December 28, 2014	73,755,388	\$	74	\$	489,550	\$	32,001	\$	(4,417)	\$	517,208		
Issuance of restricted stock awards	16,525		_		_						_		
Forfeiture of restricted stock													
awards	(23,745)		_		_		_		_		—		
Share-based compensation					8,081						8,081		
Excess tax benefit for exercise of stock-based compensation													
awards	_		_		275		_		_		275		
Stock option exercises	33,098				196				_		196		
Vested restricted stock awards withheld on net share													
settlement	(44,284)		_		(694)		_		_		(694)		
Tax benefit of IPO transaction													
costs					2,415						2,415		
Net income	_		_		_		28,301		_		28,301		
Other comprehensive loss				_					(3,486)		(3,486)		

Balance at October 4, 2015	73,736,982	\$	74	\$	499 823	\$	60.302	\$	(7.903)	\$ 552.290
Durance at October 4, 2013	13,130,962	Φ	/4	Φ	499,023	Φ	00,302	Φ	(7,903)	\$ 332,230

6

Table of Contents

Smart & Final Stores, Inc. and Subsidiaries Notes to Unaudited Condensed Consolidated Financial Statements

1. Description of Business and Basis of Presentation

Business

Smart & Final Stores, Inc., a Delaware corporation ("SFSI" or the "Successor" and, collectively with its wholly owned consolidated subsidiaries, the "Company"), is engaged primarily in the business of selling fresh perishables and everyday grocery items, together with foodservice, packaging and janitorial products. The Company operates non-membership, warehouse-style stores offering products in a range of product sizes.

SFSI was formed in connection with the acquisition of the "Smart & Final" and "Cash & Carry" store businesses through the purchase of all of the outstanding common stock of Smart & Final Holdings Corp. (the "Predecessor" or "SFHC") on November 15, 2012. The principal acquiring entities were affiliates of Ares Management, L.P. ("Ares") and the acquisition is referred to as the "Ares Acquisition."

The Company operates its stores under the "Smart & Final" banner and the "Cash & Carry" banner. As of October 4, 2015, the Company operated 270 stores throughout the Western United States ("U.S.").

The Company holds a 50% joint venture interest in a Mexican domestic corporation, Smart & Final del Noreste, S.A. de C.V. ("SFDN"), which operated 16 "Smart & Final" format stores in northwestern Mexico as of October 4, 2015.

Initial Public Offering and Secondary Public Offering

On September 29, 2014, SFSI completed its initial public offering (the "IPO"), pursuant to which it sold an aggregate of 15,467,500 shares (after giving effect to the underwriters' exercise in full of their option to purchase additional shares) of common stock, par value \$0.001 per share ("Common Stock"), at a public offering price of \$12.00 per share. The Company received aggregate net proceeds of \$167.7 million after deducting underwriting discounts and commissions and other offering expenses. None of the Company's stockholders sold shares in the IPO.

On April 24, 2015, certain of the Company's stockholders completed a secondary public offering (the "Secondary Offering") of 10,900,000 shares of Common Stock. The Company did not sell any shares in the Secondary Offering and did not receive any proceeds from the sales of shares by the selling stockholders. Following the Secondary Offering, affiliates of Ares held approximately 60% of the Company's issued and outstanding shares of Common Stock. See Note 13, Stockholders' Equity.

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP") for interim financial statements, and Rule 10-01 of Regulation S-X of the Securities Act of 1933, as amended (the "Securities Act"). The unaudited condensed consolidated financial statements reflect all adjustments, consisting of normal recurring adjustments, considered necessary for a fair presentation of the Company's financial position, results of operations and cash flows for the periods indicated. All intercompany accounts and transactions have been eliminated in consolidation. Interim results are not necessarily indicative of results for a full fiscal year. The information included in these unaudited condensed consolidated financial statements and notes thereto should be read in conjunction with the Company's audited consolidated financial statements as of and for the fiscal year ended December 28, 2014 that were included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on March 25, 2015.

On September 19, 2014, SFSI's board of directors and stockholders approved a 190-for-one stock split of Common Stock. The accompanying unaudited condensed consolidated financial statements and notes thereto give retroactive effect to the stock split for all periods presented.

Fiscal Years

The Company's fiscal year is the 52- or 53-week period that ends on the Sunday closest to December 31. Each fiscal year typically consists of twelve-week periods in the first, second and fourth quarters and a sixteen-week period in the third quarter. Fiscal year 2015 is a 53-week fiscal year and the fourth quarter consists of a thirteen-week period, ending on January 3, 2016. Fiscal year 2014 was a 52-week fiscal year.

Table of Contents

2. Significant Accounting Policies

Cash and Cash Equivalents

The Company considers all highly liquid instruments purchased with an original maturity of three months or less to be cash equivalents. All credit card, debit card and electronic benefits transfer transactions that process in less than seven days are classified as cash equivalents. The carrying amount of cash equivalents is approximately the same as their respective fair values due to the short-term maturity of these instruments.

Accounts Receivable, Net

Accounts receivable generally represent billings to customers, billings to vendors for earned rebates and allowances, receivables from SFDN, and other items. The receivable from SFDN primarily relates to billings for the shipment of inventory product to SFDN

The Company evaluates the collectability of accounts receivable and determines the appropriate reserve for doubtful accounts based on analysis of historical trends of write-offs and recoveries on various levels of aged receivables. When the Company becomes aware of the deteriorated collectability of a specific account, additional reserves are made to reduce the net recognized receivable to the amount reasonably expected to be collectible or zero. When the specific account is determined to be uncollectible, the net recognized receivable is written off in its entirety against such reserves.

The Company is exposed to credit risk on trade accounts receivable. The Company provides credit to certain trade customers in the ordinary course of business and performs ongoing credit evaluations. Concentrations of credit risk with respect to trade accounts receivable are limited due to the number of customers comprising the Company's customer base. The Company currently believes the allowance for doubtful accounts is sufficient to cover customer credit risks.

Inventories

Inventories consist of merchandise purchased for resale which is stated at the weighted-average cost (which approximates first-in, first-out ("FIFO")) or market. The Company provides for estimated inventory losses between physical inventory counts at its stores based upon historical inventory losses as a percentage of sales. The provision is adjusted periodically to reflect updated trends of actual physical inventory count results.

Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets include primarily prepaid rent, insurance, property taxes, income taxes receivable, and other current assets.

Property, Plant, and Equipment

Property, plant, and equipment is stated at cost or estimated fair value based on purchase accounting and depreciated or amortized using the straight-line method. Leased property meeting certain criteria is capitalized and the amortization is based on the straight-line method over the term of the lease.

The estimated useful lives are as follows:

Buildings and improvements	20 - 25 years
Fixtures and equipment	3 - 10 years
Leasehold improvements	Lesser of lease term or useful life of improvement

Costs of normal maintenance and repairs and minor replacements are charged to expense when incurred. Major replacements, remodeling or betterments of properties are capitalized. When assets are sold or otherwise disposed of, the costs and related accumulated depreciation and amortization are removed from the accounts, and any resulting gain or loss is included in the consolidated statements of operations and comprehensive income.

Included in property, plant, and equipment are costs associated with the selection and procurement of real estate sites. These costs are amortized over the remaining lease term of the successful sites with which they are associated.

8

Table of Contents

circumstances indicate that the carrying amount of an asset may not be recoverable. The Company groups and evaluates long-lived assets for impairment at the individual store level, which is the lowest level at which individual cash flows can be identified. The Company regularly reviews its stores' operating performance for indicators of impairment. Factors it considers important that could trigger an impairment review include a significant underperformance relative to expected historical or projected future operating results, a significant change in the manner of the use of the asset or a significant negative industry or economic trend. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized to the extent the sum of the estimated discounted future cash flows from the use of the asset is less than the carrying value. The Company measured the fair value of its long-lived assets on a nonrecurring basis using Level 3 inputs as defined in the fair value hierarchy. See Note 6, Fair Value Measurements.

Capitalized Software

Capitalized software costs are comprised of third-party purchased software costs, qualifying capitalized costs associated with internally developed software including internal direct labor costs, and installation costs. Such capitalized costs are amortized over the period that the benefits of the software are fully realizable and enhance the operations of the business, ranging from three to five years, using the straight-line method.

Capitalized software costs, like other long-lived assets as required by ASC 360, are subject to review for impairment whenever events or changes in circumstances indicate that the carrying amount of the capitalized software may not be recoverable, whether it is in use or under development. Impairment is recognized to the extent the sum of the estimated discounted future cash flows from the use of the capitalized software is less than the carrying value.

Goodwill and Intangible Assets

In connection with the Ares Acquisition, the intangible assets, including trade names, were adjusted and recorded at fair market value in accordance with ASC Topic 805, *Business Combinations* ("ASC 805"). The recorded fair market value for each of the trade names was determined by estimating the amount of royalty income that could be generated from the trade name if it was licensed to a third-party owner and discounting the resulting cash flows using the weighted-average cost of capital for each respective trade name.

The finite-lived intangible assets are amortized over their estimated useful benefit period and have the following weighted-average amortization periods:

Signature brands	20 years
Non-compete agreement	3 years

Signature brands and the non-compete agreement are amortized on a straight-line basis.

In accordance with ASC 350, *Intangibles—Goodwill and Other* ("ASC 350"), goodwill and intangible assets with indefinite lives are evaluated on an annual basis for impairment during the fourth quarter, or more frequently if events or changes in circumstances indicate that the asset might be impaired. The Company evaluates goodwill for impairment by comparing the fair value of each reporting unit to its carrying value including the associated goodwill. The Company has designated its reporting units to be its Smart & Final stores and Cash & Carry stores. The Company determines the fair value of the reporting units using the income approach methodology of valuation that includes the discounted cash flow method as well as other generally accepted valuation methodologies. If the fair value of the reporting unit exceeds the carrying value of the net assets, including goodwill assigned to that unit, goodwill is not impaired. If the carrying value of the reporting unit's net assets, including goodwill, exceeds the fair value of the reporting unit, then the Company determines the implied fair value of the reporting unit's goodwill. If the carrying value of a reporting unit's goodwill exceeds its implied value, then an impairment of goodwill has occurred and the Company would recognize an impairment charge for the difference between the carrying amount and the implied fair value of goodwill.

The Company evaluates its indefinite-lived intangible assets associated with trade names by comparing the fair value of each trade name with its carrying value. The Company determines the fair value of the indefinite-lived trade names using a "relief from royalty payments" methodology. This methodology involves estimating reasonable royalty rates for each trade name and applying these royalty rates to a revenue stream and discounting the resulting cash flows to determine fair value.

9

Table of Contents

Finite-lived intangible assets, like other long-lived assets as required by ASC 360, are subject to review for impairment whenever events or changes in circumstances indicate that the carrying amount of the finite-lived intangible asset may not be recoverable. Impairment is recognized to the extent the sum of the discounted estimated future cash flows from the use of the finite-lived intangible asset is less than the carrying value.

Other Assets

Other assets primarily consist of assets held in trusts for certain retirement plans (See Note 7, Retirement Benefit Plans and Postretirement and Postemployment Benefit Obligations), liquor licenses and other miscellaneous assets.

Accounts Payable

The Company's banking arrangements provide for the daily replenishment and limited monthly advanced payments of vendor payable accounts as checks are presented or payments are demanded. The checks and the advanced payments outstanding in these bank accounts are included in "Accounts payable" on the accompanying condensed consolidated balance sheets.

Other Long-Term Liabilities

Other long-term liabilities include primarily general liabilities, workers' compensation liabilities, liabilities for deferred compensation plan, leasehold interests and other miscellaneous long-term liabilities. As a result of the Ares Acquisition, leasehold interests were adjusted and recorded at fair market value in accordance with ASC 805. These leasehold interests are amortized over their estimated useful benefit periods. The weighted-average amortization period is 14 years.

Accumulated Other Comprehensive Loss

The Company presents data in the condensed consolidated statements of stockholders' equity in accordance with ASC 220, *Comprehensive Income* ("ASC 220"). ASC 220 establishes rules for the reporting of comprehensive income (loss) and its components.

Lease Accounting

Certain of the Company's operating leases provide for minimum annual payments that increase over the life of the lease. The aggregate minimum annual payments are charged to expense on a straight-line basis beginning when the Company takes possession of the property and extending over the term of the related lease. The amount by which straight-line rent expense exceeds actual lease payment requirements in the early years of the leases is accrued as deferred minimum rent and reduced in later years when the actual cash payment requirements exceed the straight-line expense. ASC 410, *Asset Retirement and Environmental Obligations*, requires an entity to recognize a liability for the fair value of a conditional asset retirement obligation if the fair value of the liability can be reasonably estimated. Due to the nature of the Company's business, its asset retirement obligation with respect to owned or leased properties is not significant.

Store Opening and Closing Costs

New store opening costs consisting primarily of rent, store payroll and general operating costs are charged to expense as incurred prior to the store opening.

In the event a leased store is closed before the expiration of the associated lease, the discounted remaining lease obligation less estimated sublease rental income, asset impairment charges related to improvements and fixtures, inventory write-downs and other miscellaneous closing costs associated with the disposal activity are recognized when the store closes.

Share-Based Compensation

The Company accounts for share-based compensation in accordance with ASC 718, *Compensation—Stock Compensation* ("ASC 718"). ASC 718 requires all share-based payments to be recognized in the statements of operations and comprehensive income as compensation expense based on the fair value of an award over its requisite service period, taking into consideration estimated forfeiture rates.

10

Table of Contents

Under the fair value recognition provisions of ASC 718, the Company measures share-based compensation cost at the grant date based on the fair value of the award and recognizes share-based compensation cost as an expense over the award's vesting period. As share-based compensation expense recognized in the consolidated statements of operations and comprehensive income of the Company is based on awards ultimately expected to vest, the amount of expense has been reduced for estimated forfeitures. The Company's forfeiture rate assumption used in determining its share-based compensation expense is estimated primarily based upon historical data. The actual forfeiture rate could differ from these estimates.

The Company uses the Black-Scholes-Merton option-pricing model to determine the grant date fair value for each stock option grant. The Black-Scholes-Merton option-pricing model requires extensive use of subjective assumptions. Application of alternative assumptions could produce significantly different estimates of the fair value of share-based compensation and, consequently, the related amounts recognized in the Company's consolidated statements of operations and comprehensive income. The Company recognizes compensation cost for graded vesting awards as if they were granted in multiple awards. Management believes the use of this "multiple award" method is preferable because a stock option grant with graded vesting is effectively a series of individual grants that vests over various periods and management believes that this method provides for better matching of compensation costs with the associated services rendered throughout the applicable vesting periods. See Note 9, Share-Based Compensation.

Significant Accounting Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions. Such estimates and assumptions could affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Revenue Recognition

Revenues from the sale of products are recognized at the point of sale. Discounts provided to customers at the time of sale are recognized as a reduction in sales as the products are sold. Returns are also recognized as a reduction in sales and are immaterial in relation to total sales. The Company collects sales tax on taxable products purchased by its customers and remits such collections to the appropriate taxing authority in accordance with local laws. Sales tax collections are presented in the consolidated statements of operations and comprehensive income on a net basis and, accordingly, are excluded from reported revenues.

Proceeds from the sale of the Company's Smart & Final gift cards are recorded as a liability at the time of sale, and recognized as sales when they are redeemed by the customer. The Smart & Final gift cards do not have an expiration date. The Company has not recorded any unredeemed gift card revenue or breakage related to its gift card program.

Cost of Sales, Buving and Occupancy

The major categories of costs included in cost of sales, buying and occupancy are cost of goods, distribution costs, costs of the Company's buying department and store occupancy costs, net of earned vendor rebates and other allowances. Distribution costs consist of all warehouse receiving and inspection costs, warehousing costs, all transportation costs associated with shipping goods from the Company's warehouses to its stores, and other costs of its distribution network. The Company does not exclude any material portion of these costs from cost of sales.

Vendor Rebates and Other Allowances

As a component of the Company's consolidated procurement program, the Company frequently enters into contracts with vendors that provide for payments of rebates or other allowances. As prescribed by ASC 605, *Revenue Recognition* ("ASC 605"), these vendor payments are reflected in the carrying value of the inventory when earned or as progress is made toward earning the rebate or allowance and as a component of cost of sales as the inventory is sold. Certain of these vendor contracts provide for rebates and other allowances that are contingent upon the Company meeting specified performance measures such as a cumulative level of purchases over a specified period of time. Such contingent rebates and other allowances are given accounting recognition at the point at which achievement of the specified performance measures are deemed to be probable and reasonably estimable.

Operating and Administrative Expenses

The major categories of operating and administrative expenses include store direct expenses associated with displaying and selling at the store level, primarily labor and related fringe benefit costs, advertising and marketing costs, overhead costs and corporate office costs. The Company charges to expense the costs of advertising as incurred.

11

Table of Contents

Income Taxes

The Company accounts for income taxes in accordance with ASC 740, *Income Taxes* ("ASC 740"). In accordance with ASC 740, the Company recognizes deferred tax assets and liabilities based on the liability method, which requires an adjustment to the deferred tax asset or liability to reflect income tax rates currently in effect. When income tax rates increase or decrease, a corresponding adjustment to income tax expense is recorded by applying the rate change to the cumulative temporary differences. ASC 740 prescribes the recognition threshold and measurement principles for financial statement disclosure of tax positions taken or expected to be taken on a tax return. ASC 740 requires the Company to determine whether it is "more likely than not" that a tax position will be sustained upon examination by the appropriate taxing authorities before any part of the benefit can be recognized. Additionally, ASC 740 provides guidance on recognition measurement, derecognition, classification, related interest and penalties, accounting in interim periods, disclosure and transition.

Foreign Currency Translations

The Company's joint venture in Mexico uses the Mexican Peso as its functional currency. The joint venture's assets and liabilities are translated into U.S. dollars at the exchange rates prevailing at the balance sheet dates. Revenue and expense accounts are translated into U.S. dollars at average exchange rates during the year. Foreign exchange translation adjustments are included in "Accumulated other comprehensive loss," which is reflected as a separate component of stockholders' equity, in the accompanying condensed consolidated balance sheets.

Derivative Financial Instruments

The Company uses interest rate swaps to manage its exposure to adverse fluctuations in interest rates. The contracts are

accounted for in accordance with ASC 815, *Derivatives and Hedging* ("ASC 815"). ASC 815 requires every derivative instrument to be recorded in the Company's consolidated balance sheets as either an asset or liability measured at its fair value. The Company designates its interest rate swaps as cash flow hedges and formally documents its hedge relationships, including identification of the hedging instruments and the hedged items, as well as its risk management objectives and strategies for undertaking the hedge transaction. Accordingly, changes in estimated fair value related to the interest rate swaps are recognized in "Accumulated other comprehensive loss" in the condensed consolidated statements of stockholders' equity and recognized in the consolidated statements of operations and comprehensive income when the hedged items affect earnings. See Note 5, Derivative Financial Instruments.

Debt Discount and Deferred Financing Costs

Costs incurred in connection with the placement of long-term debt paid directly to the Company's lenders are treated as a debt discount. Costs incurred in connection with the placement of long-term debt paid to third parties are capitalized to deferred financing costs. Debt issuance costs are amortized to interest expense over the term of the related debt using the effective interest method.

Debt issuance costs and fees paid to the lenders related to the Ares Acquisition, totaling \$17.5 million, were recorded as a reduction to debt and are amortized to interest expense over the terms of the underlying debt instruments using the effective interest method. See Note 4, Debt.

Debt issuance costs and fees paid to parties other than the lenders related to the Ares Acquisition, totaling \$17.2 million, have been capitalized and are amortized to interest expense over the terms of the underlying debt instruments using the effective interest method. These balances are included in "Deferred financing costs, net" in the condensed consolidated balance sheets.

Self-Insurance

The Company purchases third-party insurance for workers' compensation and general liability costs that exceed certain limits for each respective insurance program. The Company is responsible for the payment of claims in amounts less than these insured excess limits and establishes estimated accruals for its insurance programs based on available claims data, historical trends and experience, and projected ultimate costs of the claims. These accruals are based on estimates prepared with the assistance of outside actuaries and consultants, and the ultimate cost of these claims may vary from initial estimates and established accruals. The actuaries periodically update their estimates and the Company records such adjustments in the period in which such determination is made. These balances are included in "Other long-term liabilities" in the condensed consolidated balance sheets.

12

Table of Contents

Fair Value of Financial Instruments

The Company's financial instruments recorded in the consolidated balance sheets include cash and cash equivalents, accounts receivable, derivatives, investments in affiliates, accounts payable, accrued expenses and long-term variable rate debt. The carrying amounts of cash and cash equivalents, accounts receivable, derivatives, equity investment in joint venture, accounts payable and accrued expenses approximate fair value.

The Company's debt is not listed or traded on an established market. For the purpose of determining the fair value of the Company's first lien term loan facility (the "Term Loan Facility"), the administrative agent has provided to the debt holders valuations indicating the Term Loan Facility's carrying value approximates fair value.

The Company's condensed consolidated financial statements reflect its investment in Sprouts Farmers Market, Inc. ("Sprouts") through the Company's supplemental deferred compensation plan. The investment is presented at fair market value.

Accounting for Retirement Benefit Plans

The Company accounts for its retirement benefit plans and postretirement and postemployment benefit obligations in accordance with ASC 715, *Compensation—Retirement Benefits* ("ASC 715"). ASC 715 requires the Company to recognize the overfunded or underfunded status of a defined benefit plan, measured as the difference between the fair value of plan assets and the plan's benefit obligation, as an asset or liability in its consolidated balance sheets and to recognize changes to that funded status in the year in which the changes occur through accumulated other comprehensive income (loss). ASC 715 also requires measurement of the funded status of a plan as of the Company's consolidated balance sheet dates.

Earnings per Share

Basic earnings per share is calculated by dividing net income by the weighted average number of shares outstanding during the fiscal period.

Diluted earnings per share is calculated by dividing net income by the weighted average number of shares outstanding, plus, where applicable, shares that would have been outstanding related to dilutive stock options and unvested restricted stock.

3. Recent Accounting Pronouncements

Recently Adopted Accounting Pronouncements

In April 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-08, *Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360): Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity* ("ASU 2014-08"). The amendments in ASU 2014-08 change the criteria for reporting discontinued operations while enhancing disclosures in this area. They also address sources of confusion and inconsistent application related to financial reporting of discontinued operations guidance in U.S. GAAP. Under the new guidance, only disposals representing a strategic shift in operations should be presented as discontinued operations. Those strategic shifts should have a major effect on the entity's operations and financial results. Examples include a disposal of a major geographic area, a major line of business, or a major equity method investment. In addition, the new guidance requires expanded disclosures about discontinued operations that will provide financial statement users with more information about the assets, liabilities, income, and expenses of discontinued operations. The amendments in this ASU are effective for the first quarter of 2015 for public entities with calendar year ends. The adoption of ASU 2014-08 in the first quarter of 2015 did not have a material effect on the Company's consolidated financial statements.

Recently Issued Accounting Pronouncements Not Yet Adopted

In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers* ("ASU 2014-09"). ASU 2014-09 is a comprehensive new revenue recognition model that requires a company to recognize revenue to depict the transfer of goods or services to a customer at an amount that reflects the consideration it expects to receive in exchange for those goods or services. ASU 2014-09 also requires expanded disclosures about revenue recognition. In adopting ASU 2014-09, companies may use either a full retrospective or a modified retrospective approach. ASU 2014-09 was to be effective for the first interim period within annual reporting periods beginning after December 15, 2016, and early adoption is not permitted. In August 2015, the FASB issued ASU No. 2015-14, *Revenue from Contracts with Customers: Deferral of the Effective Date*, which defers the effective date of ASU 2014-09 for all entities by one year. The Company is currently evaluating this guidance and the impact it will have on its consolidated financial statements.

13

Table of Contents

In June 2014, the FASB issued ASU No. 2014-12, Compensation - Stock Compensation (Topic 718): Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period ("ASU 2014-12"). ASU 2014-12 provides guidance that a performance target that affects vesting of a share-based payment and that could be achieved after the requisite service condition is a performance condition. As a result, the performance target is not reflected in the estimation of the award's grant date fair value. Share-based compensation cost for such award would be recognized over the required service period, if it is probable that the performance condition will be achieved. ASU 2014-12 is effective for annual reporting periods beginning after December 15, 2015. Early adoption is permitted. The guidance should be applied on a prospective basis to awards that are granted or modified on or after the effective date of the standard. Companies also have the option to apply the guidance on a modified retrospective basis for awards with performance targets outstanding on or after the beginning of the first annual period presented after the effective date of the standard. The Company does not expect the adoption of ASU 2014-12 will have a material impact on the Company's consolidated financial statements.

In August 2014, the FASB issued ASU No. 2014-15, *Presentation of Financial Statements—Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern* ("ASU 2014-15"). ASU 2014-15 provides guidance on determining when and how reporting entities must disclose going-concern uncertainties in their financial statements. The new standard requires management to perform interim and annual assessments of an entity's ability to continue as a going concern within one year of the date of issuance of the entity's financial statements (or within one year after the date on which the financial statements are available to be issued, when applicable). Further, an entity must provide certain disclosures if there is "substantial doubt about the entity's ability to continue as a going concern." ASU 2014-15 is effective for annual periods ending after December 15, 2016, and interim periods thereafter and early adoption is permitted. The Company does not expect the adoption of ASU 2014-15 to have a material impact on the Company's consolidated financial statements.

In January 2015, the FASB issued ASU No. 2015-01, *Income Statement—Extraordinary and Unusual Items (Subtopic 225-20): Simplifying Income Statement Presentation by Eliminating the Concept of Extraordinary Items* ("ASU 2015-01"). ASU 2015-01 eliminates the concept of extraordinary items. Under this new guidance, reporting entities will no longer be required to separately classify, present and disclose extraordinary events and transactions. The amendments in this update are effective for annual and interim periods beginning after December 15, 2015. The Company does not expect the adoption of ASU 2015-01 will have a material impact on the Company's consolidated financial statements.

In February 2015, the FASB issued ASU No. 2015-02, *Consolidation (Topic 810): Amendments to the Consolidation Analysis* ("ASU 2015-02"). ASU 2015-02 is intended to improve upon and simplify the consolidation assessment required to evaluate whether organizations should consolidate certain legal entities such as limited partnerships, limited liability corporations, and securitization structures. The amendments in this ASU are effective for annual and interim periods beginning after December 15, 2015 for public entities. The Company does not expect the adoption of ASU 2015-02 will have a material impact on the Company's consolidated financial statements.

In April 2015, the FASB issued ASU No. 2015-03, *Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs* ("ASU 2015-03"). ASU 2015-03 changes the presentation of debt issuance costs in the financial statements. Under the ASU, an entity presents such costs in the balance sheet as a direct deduction from the related debt liability rather than as an asset. The amendments in this ASU are effective for annual and interim periods beginning after December 15, 2015 for public entities. The Company does not expect the adoption of ASU 2015-03 will have a material impact on the Company's consolidated financial statements.

In April 2015, the FASB issued ASU No. 2015-04, Compensation — Retirement Benefits (Topic 715): Practical Expedient for the Measurement Date of an Employer's Defined Benefit Obligation and Plan Assets ("ASU 2015-04"). ASU 2015-04 permits an entity to measure defined benefit plan assets and obligations using the month-end that is closest to the entity's fiscal year-end and apply that practical expedient consistently from year to year. The ASU 2015-04 is effective for public business entities for financial statements issued for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. Early application is permitted. The Company does not expect that the adoption of ASU 2015-04 will have a material impact on the Company's consolidated financial statements.

In April 2015, the FASB issued ASU No. 2015-05, *Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer's Accounting for Fees Paid in a Cloud Computing Arrangement* ("ASU 2015-05"). ASU 2015-05 provides guidance about an entity's accounting for fees paid in cloud computing arrangements. If a cloud computing arrangement includes a software license, then the entity should account for the software license element consistent with the acquisition of other software licenses. If the arrangement does not contain a software license, the entity should account for the arrangement as a service contract. The amendments in ASU 2015-05 are effective for annual and interim periods beginning after December 15, 2015 for public entities. The Company does not expect that the adoption of ASU 2015-05 will have a material impact on the Company's consolidated financial statements.

14

Table of Contents

In July 2015, the FASB issued ASU No. 2015-11, *Inventory (Topic 330)*: Simplifying the Measurement of Inventory ("ASU 2015-11"). The amendments in ASU 2015-11 do not apply to inventory that is measured using last-in, first-out ("LIFO") or the retail inventory method. The amendments apply to all other inventory, which includes inventory that is measured using FIFO or average cost. An entity should measure inventory within the scope of ASU 2015-11 at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Subsequent measurement is unchanged for inventory measured using LIFO or the retail inventory method. For public business entities, the amendments in ASU 2015-11 are effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years. The Company does not expect that the adoption of ASU 2015-11 will have a material impact on the Company's consolidated financial statements.

In July 2015, the FASB issued ASU No. 2015-12, *Plan Accounting: Defined Benefit Pension Plans (Topic 960), Defined Contribution Pension Plans (Topic 962), Health and Welfare Benefit Plans (Topic 965): (Part I) Fully Benefit-Responsive Investment Contracts, (Part II) Plan Investment Disclosures, (Part III) Measurement Date Practical Expedient* ("ASU 2015-12"). The amendments in *Part II* of ASU 2015-12 seek to simplify and increase the effectiveness of the required disclosures for investments related to employee benefit plans. The amendments in Part II of ASU 2015-12 will require that investments of employee benefit plans be grouped only by general type, eliminating the need to disaggregate the investments in multiple ways. Part II of ASU 2015-12 is effective for annual periods beginning on or after December 15, 2015, with early application permitted, and should be applied retrospectively for all financial statements presented. The Company does not expect that the adoption of ASU 2015-12 will have a material impact on the Company's consolidated financial statements.

In September 2015, the FASB issued ASU No. 2015-16, *Business Combinations (Topic 805): Simplifying the Accounting for Measurement-Period Adjustments* ("ASU 2015-16"). ASU 2015-16 requires an entity to recognize adjustments to provisional amounts resulting from business combinations to be recognized in the period in which they are determined. The standard requires the acquirer to record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, resulting from the change to provisional amounts, calculated as if the accounting had been completed at the acquisition date. The amendments are effective for fiscal years beginning after December 15, 2015, including interim periods within those fiscal years. The guidance requires entities to apply the update prospectively for amounts that occur after the effective date. The Company does not expect that the adoption of ASU 2015-16 will have a material impact on the Company's consolidated financial statements.

4. Debt

Long-term debt at October 4, 2015, and December 28, 2014 was as follows (in thousands):

	 October 4, 2015	D	ecember 28, 2014
Term Loan Facility, at 4.00% and 4.75%	\$ 594,907	\$	594,907
Less:			
Discount on debt issuance	(5,118)		(6,790)
Total long-term debt	\$ 589,789	\$	588,117

In conjunction with the Ares Acquisition, Smart & Final Stores LLC ("Smart & Final Stores") entered into three financing arrangements effective November 15, 2012, including two term loan agreements: the Term Loan Facility and a second lien term loan facility (the "Second Lien Term Loan Facility") and an asset-based lending facility (the "Revolving Credit Facility" and, together with the Term Loan Facility and Second Lien Term Loan Facility, the "Credit Facilities").

The Term Loan Facility has a term of seven years and originally provided financing of up to a maximum of \$525.0 million in term loans. At November 15, 2012, the Term Loan Facility was drawn to provide \$525.0 million in gross proceeds as a part of the funding for the Ares Acquisition.

All obligations under the Term Loan Facility are secured by (1) a first-priority security interest in substantially all of the property and assets of, as well as the equity interests owned by, Smart & Final Stores and SF CC Intermediate Holdings, Inc., a direct wholly owned subsidiary of SFSI ("Intermediate Holdings"), and the other guarantors, with certain exceptions, and (2) a second-priority security interest in the Revolving Credit Facility collateral.

Initially, borrowings under the Term Loan Facility bore interest at an applicable margin of 3.50% plus, at Smart & Final Stores' option, a fluctuating rate equal to the highest of (1) the federal funds rate plus 0.50%, (2) a rate of interest published by *The Wall Street Journal* as the "Prime Rate," and (3) a LIBOR loan rate based on LIBOR plus 1.00% (the "ABR Borrowings"). Eurocurrency Borrowings (as defined in the credit agreement governing the Term Loan Facility) bore interest at the adjusted LIBOR rate, which is the greater of (a) the LIBOR rate in effect for the applicable interest period divided by one, minus the Statutory Reserves (as defined in the credit agreement governing the Term Loan Facility) applicable to such Eurocurrency Borrowing, if any, and (b) 1.25% plus the applicable Eurocurrency (as defined in the credit agreement governing the Term Loan Facility) loan rate margin of 4.50%. As of October 4, 2015 and December 28, 2014, the weighted-average interest rate on the amount outstanding under the Term Loan Facility was 4.00% and 4.75%, respectively.

15

Table of Contents

The Term Loan Facility contains a provision for quarterly amortization of principal in the amount of 0.25% of the aggregate principal amount of the term loans outstanding under the Term Loan Facility beginning March 31, 2013. The Term Loan Facility has no financial covenant requirements. The Term Loan Facility contains covenants that would restrict the Company's ability to pay cash dividends.

The Second Lien Term Loan Facility had a term of eight years and provided \$195.0 million in gross proceeds at November 15, 2012.

All obligations under the Second Lien Term Loan Facility were secured by (1) a second-priority security interest on all Term Loan Facility collateral and (2) a third-party security interest on the Revolving Credit Facility collateral.

Borrowings under the Second Lien Term Loan Facility bore interest at an applicable margin of 8.25% plus, at Smart & Final Stores' option, a fluctuating rate equal to the highest of (1) the federal funds rate plus 0.50%, (2) a rate of interest published by *The Wall Street Journal* as the "Prime Rate," or (3) a LIBOR loan rate based on LIBOR plus 1.00%.

The Second Lien Term Loan Facility could be prepaid, in whole or in part, at any time subject to a prepayment premium of 2.00% of the principal amount of the term loans so prepaid through the first anniversary of the facility and 1.00% of the principal amount of the term loans so prepaid from the first anniversary through the second anniversary of the facility. The Second Lien Term Loan Facility had no financial covenant requirements.

During the second quarter of 2013, the Company amended the Term Loan Facility, reducing the ABR Borrowings applicable margin from 3.50% to 2.50%, reducing the Eurocurrency Borrowings applicable margin from 4.50% to 3.50% and reducing the Adjusted LIBOR floor rate from 1.25% to 1.00%. Additionally, the Company increased the size of the Term Loan Facility by \$55.0 million through an incremental facility. The proceeds of this additional borrowing were used to reduce the amounts outstanding under the Second Lien Term Loan Facility by \$55.0 million, reducing the outstanding balance to \$140.0 million. Consequently, during the second quarter of 2013, the Company recorded a loss on the early extinguishment of debt of \$7.1 million related to fees and the write-off of unamortized debt discount and deferred financing costs. The Company incurred \$7.5 million of fees in connection with the amendment of the Term Loan Facility. Approximately \$4.9 million of these fees were recorded as debt discount and are amortized over the term of the loan. Quarterly amortization of the principal amount increased to \$1.5 million.

During the fourth quarter of 2013, the Company amended the Term Loan Facility, increasing the ABR Borrowings applicable margin from 2.50% to 2.75%, increasing the Eurocurrency Borrowings applicable margin from 3.50% to 3.75%, and reducing the size of the incremental borrowing facilities that may be incurred without regard to leverage-based limitations from \$125.0 million to \$75.0 million (the "Second Amendment"). Under the Second Amendment, the Term Loan Facility may be prepaid, in whole or in part, at any time subject to a prepayment premium of 1.00% of the principal amount of the term loans so prepaid if the prepayment occurs as a result of a repricing transaction and is effective within six months of the Second Amendment. Additionally, the Company increased the size of the Term Loan Facility by \$140.0 million through an incremental facility. The proceeds of this borrowing were used to repay all amounts outstanding under the Second Lien Term Loan Facility, which was then terminated. Consequently, during the fourth quarter of 2013, the Company recorded a loss on the early extinguishment of debt of \$17.3 million related to fees and the write-off of unamortized debt discount and deferred financing costs. The Company incurred \$4.8 million of fees in connection with the

Second Amendment. Approximately \$1.1 million of these fees were recorded as debt discount and approximately \$0.7 million of these fees were recorded as deferred financing costs. They are both amortized over the term of the Term Loan Facility. Quarterly amortization of the principal amount increased to \$1.8 million.

On September 29, 2014, the Company used the net proceeds from the IPO to repay borrowings of approximately \$115.5 million under the Term Loan Facility. Consequently, the Company recorded a loss on the early extinguishment of debt of \$2.2 million related to the write-off of unamortized debt discount and deferred financing costs during the third quarter of 2014. Quarterly amortization of the principal amount is no longer required.

During the second quarter of 2015, the Company amended the Term Loan Facility to reduce (i) the ABR Borrowings applicable margin from 2.75% to 2.25%, (ii) the Eurocurrency Borrowings applicable margin from 3.75% to 3.25% and (iii) the Adjusted LIBOR floor rate from 1.00% to 0.75% (the "Third Amendment"). The November 15, 2019 maturity date remained unchanged. Consequently, during the second quarter of 2015, the Company recorded a loss on the early extinguishment of debt of \$2.2 million related to fees and the write-off of unamortized debt discount and deferred financing costs. The Company incurred \$1.1 million of fees in connection with the Third Amendment. Approximately \$0.1 million of these fees were recorded as deferred financing costs and are being amortized over the remaining term of the Term Loan Facility.

16

Table of Contents

The Revolving Credit Facility provides financing of up to \$150 million (including up to \$50.0 million for the issuance of letters of credit) subject to a borrowing base, for a term of five years. The borrowing base is a formula based on certain eligible inventory and receivables, minus certain reserves.

All obligations under the Revolving Credit Facility are secured by (1) a first-priority security interest in the accounts receivable, inventory, cash and cash equivalents, and related assets of Smart & Final Stores and Intermediate Holdings and the other guarantors under the facility, and (2) a second-priority security interest in substantially all of the other property and assets of, as well as the equity interests owned by, Smart & Final Stores and Intermediate Holdings and the other guarantors under the facility.

Borrowings under the Revolving Credit Facility bear interest at an applicable margin plus, at Smart & Final Stores' option, a fluctuating rate equal to either (1) adjusted LIBOR (defined as a rate equal to the LIBOR rate in effect for the applicable interest period, as adjusted for statutory reserves) or (2) the alternate base rate (defined as a fluctuating rate equal to the highest of (x) the federal funds effective rate plus 0.50%, (y) the interest rate announced by the administrative agent as its "Prime Rate" and (z) the adjusted LIBOR rate for an interest period of one month plus 1.00%). The applicable margin is determined by a pricing grid based on the facility availability. At October 4, 2015 and December 28, 2014, the alternate base rate was 3.25% and the applicable margin for alternate base rate loans was 0.25% for a total rate of 3.50%. The calculated borrowing base of the Revolving Credit Facility was \$171.7 million and \$156.3 million at October 4, 2015 and December 28, 2014, respectively. As of October 4, 2015 and December 28, 2014, there was no balance outstanding under the Revolving Credit Facility.

The Revolving Credit Facility also provides for a \$50.0 million sub-limit for letters of credit, of which the Company had \$26.6 million outstanding as of both October 4, 2015 and December 28, 2014. As of October 4, 2015 and December 28, 2014, the amount available for borrowing under the Revolving Credit Facility was \$123.4 million. The Revolving Credit Facility does not include financial covenant requirements unless a defined covenant trigger event has occurred and is continuing. As of October 4, 2015 and December 28, 2014, no trigger event had occurred.

5. Derivative Financial Instruments

On April 15, 2013, the Company entered into a five-year interest rate swap agreement (the "Swap") to fix the LIBOR component of interest under the Term Loan Facility at 1.7325% on a variable notional amount starting at \$422.7 million and declining to \$359.7 million for the period from September 30, 2014 through March 29, 2018. The Swap has been designated as a cash flow hedge against LIBOR interest rate movements and formally assessed, both at inception and at least quarterly thereafter, as to whether it was effective in offsetting changes in cash flows of the hedged item. The portion of the change in fair value attributable to hedge ineffectiveness was recorded in "Interest expense, net" in the condensed consolidated statements of operations and comprehensive income. The portion of the change in fair value attributable to hedge effectiveness, net of income tax effects, was recorded to "Accumulated other comprehensive loss" in the condensed consolidated statements of stockholders' equity.

On May 30, 2013, the Company entered into an amendment to the Swap to change the fixed LIBOR component to 1.5995% and the floor rate to 1.00%.

On May 12, 2015, the Company entered into a second amendment to the Swap to change the fixed LIBOR component to 1.47675% and the floor rate to 0.75% on a variable notional amount starting at \$410.9 million for the period from June 30, 2015 through March 29, 2018.

As of October 4, 2015 and December 28, 2014, respectively, the fair value carrying amount of the Company's interest rate swaps are recorded as follows (in thousands):

	O	ctober 4, 2015	Dec	cember 28, 2014
Other assets	\$		\$	3,082
Other long-term liabilities		(1,021)		
Accrued expenses		(2,772)		(2,426)
Total derivatives designated as hedging instruments	\$	(3,793)	\$	656

The following table summarizes the loss recognized in accumulated other comprehensive loss ("AOCI") and the amount of loss reclassified from AOCI into earnings for the forty weeks ended October 4, 2015 (in thousands):

	Amount of Loss	Amount of Loss
	Recognized	Recognized
	in AOCI on	in Earnings on
	Derivative,	Derivative,
	Net of Tax	Net of Tax
	(Effective Portion)	(Ineffective Portion)
Interest rate swaps	\$ (2,705)	\$ (35)

6. Fair Value Measurements

The Company applies the provisions of ASC 820, *Fair Value Measurements and Disclosures* ("ASC 820"), for its financial and nonfinancial assets and liabilities. ASC 820 defines fair value as the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. ASC 820 establishes a fair value hierarchy, which prioritizes the inputs used in measuring fair value into three broad levels as follows:

Level 1—Quoted prices for identical instruments in active markets

Level 2—Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets

Level 3—Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable

The Company's assets and liabilities measured at fair value on a recurring basis are summarized in the following table by the type of inputs applicable to the fair value measurements (in thousands):

	Fair Value Measurement at October 4, 2015							
Description Financial assets		Total as of October 4, 2015		Quoted Prices in Active Markets for lentical Assets (Level 1)		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Other assets—cash and cash equivalents that fund								
supplemental executive retirement plan and								
deferred compensation plan	\$	2,026	\$	2,026	\$	\$	S —	
Other assets—assets that fund supplemental executive								
retirement plan		2,618		2,618		_	_	
Other assets—deferred compensation plan investment								
in Sprouts		3,961		3,961				
Financial liabilities								
Derivatives		(3,793)		_		(3,793)		
Other long-term liabilities—deferred compensation								
plan		(19,934)		(3,961)		(15,973)	<u> </u>	
Total	\$	(15,122)	\$	4,644	\$	(19,766) \$	<u> </u>	
							-	
		18						

Table of Contents

Level 1 Investments include money market funds of \$2.0 million, market index funds of \$2.6 million, and an investment in Sprouts of \$4.0 million. The fair values of these investments are based on quoted market prices in an active market.

Level 2 Liabilities include \$16.0 million of deferred compensation liabilities, of which the fair value is based on quoted prices of similar assets traded in active markets, and \$3.8 million of derivatives, which are interest rate hedges. The fair values of the derivatives

are primarily determined based on third-party pricing services with observable inputs, including interest rates and yield curves.

Fair Value Measurement at December 28, 2014							
_			in Active Markets for	_	Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)
\$	739	\$	739	\$		\$	_
	2,633		2,633		_		_
	5,893		5,893				
	656		_		656		_
	(14,104)		(5,893)		(8,211)		<u>—</u>
\$	(4,183)	\$	3,372	\$	(7,555)	\$	
	De	\$ 739 2,633 5,893 656 (14,104)	Total as of December 28, 2014 \$ 739 \$ 2,633	Total as of December 28, 2014 Quoted Prices in Active Markets for Identical Assets (Level 1) \$ 739	Total as of December 28, 2014 Quoted Prices in Active Markets for Identical Assets (Level 1) \$ 739	Total as of December 28, 2014 Quoted Prices in Active Markets for Identical Assets (Level 1) Other Observable Inputs (Level 2)	Total as of December 28, 2014 Markets for Identical Assets (Level 1) Significant Other Observable Inputs (Level 2)

Level 1 Investments include money market funds of \$0.7 million, market index funds of \$2.6 million, and an investment in Sprouts of \$5.9 million. The fair values of these investments are based on quoted market prices in an active market.

Level 2 Assets and liabilities include \$8.2 million of deferred compensation liabilities, of which the fair value is based on quoted prices of similar assets traded in active markets, and \$0.7 million of derivatives, which are interest rate hedges. The fair values of the derivatives are primarily determined based on third-party pricing services with observable inputs, including interest rates and yield curves.

Certain assets are measured at fair value on a nonrecurring basis which means the assets are not measured at fair value on an ongoing basis but, rather, are subject to fair value adjustments only in certain circumstances (for example, when there is evidence of impairment). See Note 2, Summary of Significant Accounting Policies — Property, Plant and Equipment, Capitalized Software and Goodwill and Intangible Assets. The fair value measurements were determined using available market capitalization rates and public comparable store sales data at the measurement dates. The Company classifies the measurements as Level 3.

7. Retirement Benefit Plans and Postretirement and Postemployment Benefit Obligations

Defined Benefit Retirement Plan

The Company has a funded noncontributory qualified defined benefit retirement plan (the "Single-Employer Plan") that, prior to June 1, 2008, covered substantially all full-time employees following a vesting period of five years of service (the "Pension Participants") and provided defined benefits based on years of service and final average salary. The Predecessor froze the accruing of future benefits for the Pension Participants (the "Frozen Pension Participants") effective June 1, 2008, with the exception of approximately 450 hourly paid employees in the Company's distribution and transportation operations who remain eligible for pension benefits under the prior terms. No new employees are eligible for participation in the Single-Employer Plan after June 1, 2008, with the exception of new hires in the Company's eligible distribution and transportation operations. Frozen Pension Participants will continue to accrue service for vesting purposes only and future payments from the Single-Employer Plan will be in accordance with the Single-Employer Plan's retirement payment provisions. The Company funds the Single-Employer Plan with annual contributions as required by the Employee Retirement Income Security Act of 1974, as amended ("ERISA"). The Company uses a measurement date of December 31 for the Single-Employer Plan.

19

Table of Contents

The components included in the net periodic benefit cost for the periods indicated are as follows (in thousands):

	Sixteen Weeks Ended				Forty Weeks Ended			
	October 4, 2015		October 5, 2014		October 4, 2015		October 5, 2014	
Service cost	\$	485	\$	345	\$	1,094	\$	826
Interest cost		2,876		2,639		6,489		6,311
Expected return on plan assets		(3,135)		(2,822)		(7,073)		(6,750)
Amortization of net actuarial gain		` <u>—</u>		(209)		<u> </u>		(501)
Net periodic benefit cost	\$	226	\$	(47)	\$	510	\$	(114)

The Company expects to fund a total minimum required contribution of \$7.3 million for fiscal year 2015.

Supplemental Executive Retirement Plan

The Company maintains a noncontributory, nonqualified defined benefit supplemental executive retirement plan (the "SERP"), which provides supplemental income payments for certain current and former corporate officers in retirement. No new participants are eligible for participation and service and compensation accruals were frozen effective June 1, 2008. Accordingly, the retirement benefit for SERP participants who remained employed by the Company was frozen, and future service or compensation increases will not adjust the SERP benefit amount.

To provide partial funding for the SERP, the Company invests in corporate-owned life insurance policies. The Company uses a measurement date of December 31 for the SERP.

The components included in the net periodic benefit cost for the periods indicated are as follows (in thousands):

	Sixteen Weeks Ended					Forty Weeks Ended				
	October 4, 2015		October 5, 2014			October 4, 2015	October 5, 2014			
Interest cost	\$	339	\$	369	\$	847	\$	923		
Net periodic benefit cost	\$	339	\$	369	\$	847	\$	923		

Postretirement and Postemployment Benefit Obligations

The Company provides health care benefits for certain retired employees. Prior to June 1, 2008, substantially all full-time employees could become eligible for such benefits if they reached retirement age while still working for the Company. The Company froze the accruing of benefits for eligible participants effective June 1, 2008. Participants who were eligible for a retiree medical benefit and retired prior to June 1, 2009 continued to be eligible for retiree medical coverage. The Company retains the right to make further amendments to the benefit formula and eligibility requirements. This postretirement health care plan is contributory with participants' contributions adjusted annually. The plan limits benefits to the lesser of the actual cost for the medical coverage selected or a defined dollar benefit based on years of service, applicable to eligible retirees. The Company uses a measurement date of December 31 for this health care plan.

The components included in the postretirement benefit cost for the periods indicated are as follows (in thousands):

		Sixteen W	eeks En	Forty Weeks Ended				
	October 4, 2015		October 5, 2014		October 4, 2015		October 5, 2014	
Service cost	\$	123	\$	93	\$	308	\$	233
Interest cost		215		204		538		508
Prior service credit		_		(13)		_		(33)
Net periodic benefit cost	\$	338	\$	284	\$	846	\$	708
		•	20					

Table of Contents

8. Income Taxes

The Company's effective tax rate for the forty weeks ended October 4, 2015 and October 5, 2014 was 39.4% and 35.7%, respectively. The increase in the 2015 effective tax rate was primarily due to permanent differences relating to changes in the cash surrender value of corporate-owned life insurance policies, death benefit of corporate-owned life insurance policies and job credits.

During the third quarter of 2015, the Company concluded a tax study on the tax deductibility of IPO transaction costs and recorded a tax benefit of \$2.4 million recognized through additional paid-in capital.

The Company's policy is to accrue interest and penalties related to unrecognized tax benefits as a component of income tax expense. At October 4, 2015, the Company had accrued a liability for penalties and interest of \$0.4 million.

SFSI or one of its subsidiaries files income tax returns in the U.S. federal jurisdiction, various U.S. state jurisdictions and Mexico. The Company is no longer subject to U.S. federal, state and local, or non-U.S. income tax examinations by tax authorities for years before 2007.

The tax years which remain subject to examination or are being examined by major tax jurisdictions as of October 4, 2015 include fiscal years 2009 through 2014 for state purposes and 2007 through 2014 for federal purposes.

9. Share-Based Compensation

2014 Incentive Plan

Effective September 23, 2014, and in connection with the IPO, SFSI adopted the Smart & Final Stores, Inc. 2014 Stock Incentive Plan (the "2014 Incentive Plan"), which provides for the issuance of equity-based incentive awards not to exceed 5,500,000 shares of Common Stock to eligible employees, consultants and non-employee directors in the form of stock options, restricted stock, other stock-based awards and performance-based cash awards. In addition, a number of shares of Common Stock equal to the number of shares of Common Stock underlying stock options that were previously issued under the 2012 Incentive Plan (as defined below) and that expire, terminate or are cancelled for any reason without being exercised in full will be available for issuance under the 2014 Incentive Plan.

Effective September 23, 2014, SFSI's board of directors and the compensation committee of SFSI's board of directors (the "Compensation Committee") granted 458,645 shares of restricted stock to eligible employees under the 2014 Incentive Plan. These grants were awards with time-based vesting terms, and generally vest over four years, subject to continuous employment. The grant date fair value was \$12.00 per share of restricted stock based on the price of Common Stock sold in the IPO. During the forty weeks ended October 4, 2015, the Compensation Committee granted an aggregate of 16,525 shares of restricted stock to eligible employees under the 2014 Incentive Plan. These grants were awards with time-based vesting terms and vest over four years, subject to continuous employment. Also, as of October 4, 2015, a total of 23,745 shares of restricted stock related to the September 23, 2014 grant had been forfeited and a total of 122,496 shares of restricted stock related to the September 23, 2014 grant had vested. During the forty weeks ended October 4, 2015, there were 44,284 shares of restricted stock retained by the Company to fund the grantee's minimum income tax obligations in connection with the vesting of such awards.

Effective September 23, 2014, SFSI's board of directors and the Compensation Committee also granted stock options to purchase up to a total of 1,543,592 shares of Common Stock to certain management employees and non-employee directors under the 2014 Incentive Plan. The stock options have time-based vesting terms. These stock options collectively with the stock options to purchase up to 6,335,550 shares of Common Stock described below under "2012 Incentive Plan," are referred to herein as the "Time-Based Options." Of the Time-Based Options granted on September 23, 2014, stock options to purchase up to 638,889 shares of Common Stock vest over a five-year period from the grant date, with 10% vesting on the first and second anniversaries of the grant date, 20% vesting on the third and fourth anniversaries of the grant date and 40% vesting on the fifth anniversary of the grant date, and stock options to purchase up to 524,999 shares of Common Stock vest over a five-year period from the grant date with 20% vesting at the end of each year. On March 24, 2015, SFSI's board of directors authorized and approved the modification of the vesting term of options granted to one management employee participant. As a result of the modification, stock options to purchase up to 16,668 shares of Common Stock will vest on April 1, 2016. The remaining Time-Based Options granted (to purchase up to 379,704 shares of Common Stock) vest over a four-year period from the grant date with 25% vesting at the end of each year. During the forty weeks ended October 4, 2015, SFSI's board of directors granted a stock option to purchase up to a total of 15,000 shares of Common Stock to one management employee. All of the Time-Based Options granted have a 10-year term and are subject to continuous employment or service.

21

Table of Contents

On September 22, 2014, stock options to purchase up to 821,370 shares of Common Stock previously granted on May 30, 2014 and June 6, 2014 under the 2012 Incentive Plan were cancelled and new grants of stock options to purchase up to 598,987 shares of Common Stock and 222,383 shares of restricted stock were granted to the same individuals under the 2014 Incentive Plan. These grants were awards with time-based vesting terms, and vest over various years from grant date with various percentages vesting at the end of each anniversary of the original grant dates through May 30, 2019. These grants under the 2014 Incentive Plan are in addition to the aforementioned grants of 458,645 shares of restricted stock and aforementioned grants of stock options to purchase up to 1,543,592 shares of Common Stock. On February 5, 2015, SFSI's board of directors authorized and approved the modification of the vesting terms and amounts to be vested of certain grants. As a result of the modification, stock options to purchase up to 210,875 shares of Common Stock and 69,375 shares of restricted stock vest over a five-year period with 20% vesting at the end of each anniversary of the original grant dates through March 3, 2019 or May 30, 2019, as applicable.

The following table summarizes the restricted stock award activity under the 2014 Incentive Plan for the forty weeks ended October 4, 2015:

		W	eighted-Average Grant Date
	Shares		Fair Value
Outstanding at December 28, 2014	681,028	\$	10.89
Granted	16,525		15.57
Forfeited	(23,745)		12.00
Vested	(122,496)		12.00
Outstanding at October 4, 2015	551,312	\$	10.73

The Company recorded share-based compensation expense related to the restricted stock awards of \$1.0 million and \$2.7 million for the sixteen and forty weeks ended October 4, 2015, respectively. As of October 4, 2015, the unrecognized compensation cost was \$3.3 million and related weighted-average period over which restricted stock award expense was expected to be recognized was 2.04 years.

The following table summarizes the Time-Based Option activity under the 2014 Incentive Plan for the forty weeks ended October 4, 2015 (dollars in thousands except weighted average exercise price):

	Shares	1	Veighted- Average ercise Price	Weighted- Average Remaining Contractual Term	.ggregate insic Value
Outstanding at December 28, 2014	2,131,468	\$	12.00	_	
Granted	15,000		16.32		
Forfeited	(25,500)		12.00		
Exercised	_		_		
Expired	_				
Outstanding at October 4, 2015	2,120,968	\$	12.03	8.98 years	\$ 7,287
Exercisable at October 4, 2015	305,922	\$	12.00	8.97 years	\$ 1,058

Aggregate intrinsic value represents the difference between the closing stock price of the Common Stock and the exercise price of outstanding, in-the-money options. The closing stock price of the Common Stock as reported on the NYSE as of October 2, 2015 was \$15.46.

The Company recorded share-based compensation expense for Time-Based Options granted under the 2014 Incentive Plan of \$1.1 million and \$2.7 million for the sixteen and forty weeks ended October 4, 2015, respectively. As of October 4, 2015, the unrecognized compensation cost was \$5.1 million and related weighted-average period over which Time-Based Option expense was expected to be recognized was 2.68 years.

22

Table of Contents

2012 Incentive Plan

Effective November 15, 2012, SFSI adopted the SF CC Holdings, Inc. 2012 Stock Incentive Plan (the "2012 Incentive Plan"), which provides for the issuance of equity-based incentive awards not to exceed 11,400,000 shares of Common Stock. Effective upon closing of the IPO, no new awards may be granted under the 2012 Incentive Plan.

The following table summarizes the Time-Based Option activity under the 2012 Incentive Plan for the forty weeks ended October 4, 2015 (dollars in thousands except weighted average exercise price):

	Shares	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Term	Aggregate Intrinsic Value
Outstanding at December 28, 2014	5,354,200	\$ 6.58		
Forfeited	(24,396)	6.58		
Exercised	(33,098)	5.91		
Cancelled	_			
Expired		<u> </u>		
Outstanding at October 4, 2015	5,296,706	\$ 6.58	7.34 years	\$ 46,986
Exercisable at October 4, 2015	2,108,582	\$ 6.59	7.34 years	\$ 18,692

Under the 2012 Incentive Plan and the Company's standard form of stock option award agreement for the 2012 Incentive Plan, the Company had a right to repurchase from the participant all or a portion of the shares of Common Stock issued upon the exercise of a stock option prior to the IPO. For Common Stock issued upon exercise of such stock options granted pursuant to such standard form of stock option award agreement, if a participant's employment was terminated for cause or due to a voluntary termination for any reason, or upon the discovery that the participant engaged in detrimental activity, the repurchase price of such shares of Common Stock was the lesser of the exercise price paid by the participant to exercise the stock option and the fair market value of the Common Stock as of the date of termination or the date on which such detrimental activity occurred, as applicable. If the Company elected to exercise its repurchase rights, it was required to do so within the one-year period commencing on the later of (i) the date of termination and (ii) the date on which the applicable stock option was exercised. Prior to the IPO, Time-Based Options to purchase up to 3,586,820 shares of Common Stock (out of the total Time-Based Options to purchase up to 6,335,550 shares of Common Stock) were subject to such repurchase rights. If the Company exercised such repurchase right at the lesser of the exercise price paid by the participant to exercise the stock option and the fair market value of the Common Stock as of the date of termination, the participant would receive no monetary benefit from such exercise of his or her stock option. Accordingly, as it was not assured nor probable that participants would realize any monetary benefit from the exercise of such stock options, the Company (i) did not record any share-based compensation expense for these stock options prior to the IPO and (ii) was unable to determine the time period over which share-based compensation expense would be recognized. As a result of the IPO and the related termination of various restrictions on the transfer of Common Stock, it was determined that the Company's repurchase right is no longer in effect. Accordingly, as of the consummation of the IPO, it

Table of Contents

In connection with the Ares Acquisition on November 15, 2012, certain stock options to purchase shares of common stock of the Predecessor were converted into 3,625,580 stock options to purchase Common Stock (the "Rollover Options"). For Common Stock issued upon exercise of a Rollover Option, prior to the IPO, the repurchase price was the fair market value of the Common Stock on the date of termination. In the event of a participant's termination of employment for cause or upon discovery that the participant engaged in detrimental activity, if the Company elected to exercise its repurchase right, it was required to do so within a 180-day period commencing on the later of (i) the date of termination and (ii) the date on which such Rollover Option was exercised. In the event of a participant's termination of employment for any other reason, the repurchase right was required to be exercised by the Company during the 90-day period following the date of termination. On May 30, 2014, one management employee participant net settled a Rollover Option to purchase 924,730 shares of Common Stock to satisfy a portion of the required exercise price of the issued shares and to cover the minimum amount of required employee withholding taxes, resulting in the issuance of 426,170 shares of Common Stock. As of October 4, 2015, a total of 2,700,850 Rollover Options to purchase Common Stock was outstanding. All Rollover Options were fully vested. The weighted-average exercise price of the Rollover Options was \$2.26. As of October 4, 2015, the weighted-average remaining contractual term was 2.3 years. The aggregate intrinsic value was \$35.7 million.

10. Accumulated Other Comprehensive Loss

The following table represents the changes in AOCI by each component, net of tax, for the forty weeks ended October 4, 2015 (in thousands):

		ed Benefit ement Plan	Не	Cash Flow edging Activity	reign Currency Translation	 Total
Balance at December 28, 2014	\$	(3,956)	\$	385	\$ (846)	\$ (4,417)
OCI before reclassification		_		(2,670)	(781)	(3,451)
Amounts reclassified out of AOCI		<u> </u>		(35)	 	(35)
Net current period OCI	•	_	•	(2,705)	(781)	(3,486)
Balance at October 4, 2015	\$	(3,956)	\$	(2,320)	\$ (1,627)	\$ (7,903)

The following table represents the items reclassified out of each component of AOCI and the related tax effects for the forty weeks ended October 4, 2015 (in thousands):

Details about AOCI Components	Amount Reclassified From AOCI	Location within Statement of Operations and Comprehensive Income
Loss on cash flow hedges		
Interest rate swaps	\$ (58)	Interest expense, net
	(58)	Total before income taxes
	 23	Income tax benefit
	\$ (35)	Reclassification adjustments, net of tax
Total reclassifications for the forty weeks ended October 4, 2015	\$ (35)	Total reclassifications, net of tax

11. Segment Information

The Company is a value-oriented retailer serving a diverse demographic of household and business customers through two complementary store banners. The "Smart & Final" business focuses on both household and business customers, and the "Cash & Carry" business focuses primarily on restaurants, caterers and a wide range of other foodservice businesses. The Company's chief operating decision maker regularly reviews the operating performance of each of the store banners including measures of performance based on income (loss) from operations. The Company considers each of the store banners to be an operating segment and has further concluded that presenting disaggregated information of these two operating segments provides meaningful information as certain economic characteristics are dissimilar as well as the characteristics of the customer base served.

The "Corporate/Other" category is comprised primarily of corporate overhead support expenses and administrative expenses incidental to the activities of the reportable segments.

For the sixteen weeks ended October 4, 2015, the operating information for the reportable segments is shown as follows (in thousands):

						Corporate /			
	Smart & Final		C	Cash & Carry		Other	(Consolidated	
Net sales	\$	940,168	\$	305,895	\$	<u> </u>	\$	1,246,063	
Cost of sales, distribution and store occupancy		794,004		262,131		2,689		1,058,824	
Operating and administrative expenses		116,276		19,964		20,800		157,040	
Income (loss) from operations	\$	29,888	\$	23,800	\$	(23,489)	\$	30,199	
As of October 4, 2015:									
Total assets	\$	1,605,020	\$	298,210	\$	(114,452)	\$	1,788,778	
Intercompany receivable (payable)	\$	214,609	\$	(39,448)	\$	(175,161)	\$		
Investment in joint venture	\$		\$	_	\$	12,355	\$	12,355	
Goodwill	\$	406,662	\$	204,580	\$	_	\$	611,242	
For the sixteen weeks ended October 4, 2015:									
Capital expenditures	\$	39,365	\$	1,741	\$	1,149	\$	42,255	
Depreciation and amortization	\$	18,142	\$	1,095	\$	2,649	\$	21,886	

For the sixteen weeks ended October 5, 2014, the operating information for the reportable segments is shown as follows (in thousands):

	Corporate /							
	Smart & Final		Cash & Carry		Other		(Consolidated
Net sales	\$	839,276	\$	292,545	\$		\$	1,131,821
Cost of sales, distribution and store occupancy		708,599		251,148		2,570		962,317
Operating and administrative expenses		102,688		18,495		19,495		140,678
Income (loss) from operations	\$	27,989	\$	22,902	\$	(22,065)	\$	28,826
For the sixteen weeks ended October 5, 2014:								
Capital expenditures	\$	38,535	\$	803	\$	1,900	\$	41,238
Depreciation and amortization	\$	16,103	\$	1,165	\$	3,272	\$	20,540

For the forty weeks ended October 4, 2015, the operating information for the reportable segments is shown as follows (in thousands):

						Corporate /	
	Smart & Final		Cash & Carry		Other		 Consolidated
Net sales	\$	2,256,357	\$	716,997	\$	_	\$ 2,973,354
Cost of sales, distribution and store occupancy		1,898,841		616,646		6,880	2,522,367
Operating and administrative expenses		276,922		48,483		52,717	 378,122
Income (loss) from operations	\$	80,594	\$	51,868	\$	(59,597)	\$ 72,865
For the forty weeks ended October 4, 2015:							
Capital expenditures	\$	93,415	\$	6,060	\$	4,804	\$ 104,279
Depreciation and amortization	\$	42,643	\$	2,501	\$	6,526	\$ 51,670

For the forty weeks ended October 5, 2014, the operating information for the reportable segments is shown as follows (in thousands):

	Corporate /									
	Smart & Final		C	ash & Carry		Other	Consolidated			
Net sales	\$	2,024,324	\$	670,584	\$	_	\$	2,694,908		
Cost of sales, distribution and store occupancy		1,707,868		578,479		6,283		2,292,630		
Operating and administrative expenses		243,651		44,324		46,552		334,527		
Income (loss) from operations	\$	72,805	\$	47,781	\$	(52,835)	\$	67,751		
For the forty weeks ended October 5, 2014:										
Capital expenditures	\$	83,595	\$	1,184	\$	4,905	\$	89,684		
Depreciation and amortization	\$	38,134	\$	2,882	\$	7,977	\$	48,993		

25

Table of Contents

12. Commitments and Contingencies

Legal Actions

The Company is engaged in various legal actions, claims and proceedings in the ordinary course of business, including claims

related to employment related matters, breach of contracts, products liabilities and intellectual property matters resulting from its business activities. The Company does not believe that the ultimate determination of these actions, claims and proceedings will either individually or in the aggregate have a material adverse effect on its consolidated results of operations or financial position.

13. Stockholders' Equity

On September 19, 2014, SFSI's board of directors and stockholders approved a 190-for-one stock split of SFSI's outstanding Common Stock and increased the total number of shares that SFSI was authorized to issue to up to 340,000,000 shares of Common Stock and 10,000,000 shares of preferred stock. The accompanying financial statements and notes to the financial statements give retroactive effect to the stock split for all periods presented.

On September 29, 2014, the Company completed its IPO, pursuant to which it sold an aggregate of 15,467,500 shares of Common Stock after giving effect to the underwriters' exercise in full of their option to purchase additional shares at a price of \$12.00 per share. The Company received gross proceeds from the IPO of approximately \$185.6 million, or \$167.7 million after deducting underwriting discounts and commissions of \$12.5 million and other offering expenses of approximately \$5.4 million. None of the Company's stockholders sold shares in the IPO. The Company used \$115.5 million of the net proceeds from the IPO to make a partial repayment of the Term Loan Facility. See Note 4, Debt.

On April 24, 2015, certain of the Company's stockholders completed the Secondary Offering. The Company did not sell any shares in the Secondary Offering and did not receive any proceeds from the sales of shares by the selling stockholders. Following the Secondary Offering, affiliates of Ares held approximately 60% of the Company's issued and outstanding shares of Common Stock. In accordance with the Registration Rights Agreement among SFSI and its pre-IPO stockholders the selling shareholders paid the underwriting discounts and commissions from their transaction proceeds and the Company incurred approximately \$0.9 million of other offering expenses in conjunction with the Secondary Offering.

14. Earnings Per Share

Basic earnings per share represents net income for the period shares of Common Stock were outstanding, divided by the weighted average number of shares of Common Stock outstanding for the applicable period. Diluted earnings per share represents net income divided by the weighted average number of shares of Common Stock outstanding for the applicable period, inclusive of the effect of dilutive securities such as outstanding stock options and unvested restricted stock.

A reconciliation of the numerators and denominators of the basic and diluted earnings per share calculations is as follows (in thousands, except per share amounts):

	Sixteen Weeks Ended				Forty Weeks Ended			
	October 4, October 5, 2015 2014				October 4, 2015	October 5, 2014		
Net income	\$	12,380	\$	10,223	\$	28,301	\$	23,845
Weighted average shares outstanding for basic EPS	73	,116,746	5	59,101,972	7	3,099,258	5	7,969,954
Effect of dilutive securities:								
Assumed exercise of time-based stock options and								
vesting of restricted stock	4	,287,720		2,130,240		3,926,732		2,226,162
Weighted average shares and share equivalents outstanding for diluted EPS	77,404,466		_6	51,232,212	77,025,990		60,196,11	
Basic earnings per share	\$	0.17	\$	0.17	\$	0.39	\$	0.41
Diluted earnings per share	\$	0.16	\$	0.17	\$	0.37	\$	0.40

Potentially dilutive securities representing 9,375 and 2,847,491 shares of Common Stock for the sixteen weeks ended October 4, 2015 and October 5, 2014, respectively, were excluded from the computation of diluted earnings per share because their effect would have been antidilutive. Potentially dilutive securities representing 835,449 and 1,773,534 shares of Common Stock for the forty weeks ended October 4, 2015 and October 5, 2014, respectively, were excluded from the computation of diluted earnings per share because their effect would have been antidilutive.

26

Table of Contents

15. Asset Purchase Agreement

On October 2, 2015, the Company announced that Smart & Final Stores LLC ("Smart & Final"), an indirect subsidiary of SFSI, had entered into an Asset Purchase Agreement whereby Smart & Final has agreed to become a "stalking horse bidder" to acquire certain assets, including 28 store leases and related assets, of Haggen Operations Holdings, LLC and Haggen Opco South, LLC (together, "Haggen"), for a purchase price of \$56 million, subject to certain adjustments. Smart & Final has also won bids to acquire four additional store leases and related assets of Haggen for an aggregate purchase price of \$11.8 million.

The closing of these transactions, which remains subject to approval by the United States Bankruptcy Court for the District of Delaware ("Bankruptcy Court") and customary closing conditions, is expected to close in the Company's fourth quarter of 2015.

Smart & Final will acquire certain leasehold interests in California, as well as associated improvements, fixtures, equipment, permits and licenses, and will assume certain specified liabilities of Haggen. Haggen will retain inventory, pharmacy assets, prescription files and certain other assets with respect to each of the stores.

16. Share Repurchase Program

The Company's Board of Directors has authorized a share repurchase program of up to \$25 million of the Company's common stock, to be financed from cash on hand and executed over a period of time. The Company expects any repurchases under the program to commence on or about November 16, 2015 and occur over the following twelve months.

The specific timing and amount of the repurchases will be dependent on market conditions, applicable laws and other factors. In connection with the share repurchase program, the Company may acquire shares in open market transactions (including pursuant to plans adopted in accordance with Rule 10b5-1 of the Securities Exchange Act of 1934, as amended) or privately negotiated transactions.

17. Subsequent Events

No subsequent events were identified impacting the unaudited condensed consolidated financial statements as presented.

27

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with Item 1, "Financial Statements" in Part I of this quarterly report on Form 10-Q.

Forward-Looking Statements

The discussion in this quarterly report, including under Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations" of Part I and Item 1A, "Risk Factors" of Part II, contains forward-looking statements within the meaning of federal securities laws. All statements other than statements of historical fact contained in this quarterly report, including statements regarding our future operating results and financial position, business strategy and plans and objectives of management for future operations, are forward-looking statements. In many cases, you can identify forward-looking statements by terms such as "may," "should," "expects," "plans," "anticipates," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential" or "continue" or the negative of these terms or other similar expressions.

The forward-looking statements contained in this quarterly report reflect our views as of the date hereof about future events and are subject to risks, uncertainties, assumptions and changes in circumstances that may cause our actual results, performance or achievements to differ significantly from those expressed or implied in any forward-looking statement. Although we believe that the expectations reflected in the forward-looking statements in this quarterly report are reasonable, we cannot guarantee future events, results, performance or achievements. A number of important factors could cause actual results to differ materially from those indicated by the forward-looking statements in this quarterly report, including, without limitation, those factors described in Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations" of Part I and Item 1A, "Risk Factors" of Part II. Some of the key factors that could cause actual results to differ from our expectations include the following:

- · competition in our industry is intense and our failure to compete successfully may adversely affect our sales, financial condition and operating results;
- · our continued growth depends on new store openings and our failure to successfully open new stores could adversely affect our business and stock price;
- · real or perceived quality or food safety concerns could adversely affect our business, operating results and reputation;
- · we may be unable to maintain or increase comparable store sales, which could adversely affect our business and stock price;
- the current geographic concentration of our stores and our net sales creates an exposure to local or regional downturns or catastrophic occurrences;
- · disruption of significant supplier relationships could adversely affect our business;
- any significant interruption in the operations of our distribution centers or common carriers could disrupt our ability to deliver our products in a timely manner;

- our failure to comply with laws, rules and regulations affecting us and our industry could adversely affect our financial condition and operating results;
- · disruptions to or security breaches involving our information technology systems could harm our ability to run our business;
- we have significant debt service obligations and may incur additional indebtedness in the future, which could adversely affect our financial condition and operating results and our ability to react to changes to our business; and
- · covenants in our debt agreements restrict our operational flexibility.

Readers are urged to consider these factors carefully in evaluating the forward-looking statements in this quarterly report and are cautioned not to place undue reliance on these forward-looking statements. All of the forward-looking statements in this quarterly report are based on information available to us on the date hereof. We undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, except as otherwise required by law.

28

Table of Contents

Business Overview

We are a high-growth, value-oriented food retailer serving a diverse demographic of household and business customers through two complementary and highly productive store banners: *Smart & Final* and *Cash & Carry*. As of October 4, 2015, we operated 270 non-membership, warehouse-style stores throughout the Western United States, with an additional 16 stores in Northwestern Mexico in a joint venture. We have a differentiated merchandising strategy that emphasizes high quality perishables, a wide selection of private label products, products tailored to business and foodservice customers and products offered in a broad range of sizes.

We consider each of our store banners to be an operating segment, and have concluded that presenting disaggregated information for our two operating segments provides meaningful information because of differences in their respective economic characteristics and customer bases. For the forty weeks ended October 4, 2015, our *Smart & Final* and *Cash & Carry* segments represented approximately 75.9% and 24.1%, respectively, of our consolidated sales compared with 75.1% and 24.9%, respectively, for the forty weeks ended October 5, 2014.

Our *Smart & Final* segment is based in Commerce, California and includes, as of October 4, 2015, 96 legacy *Smart & Final* stores and 120 *Extra!* format stores, which focus on household and business customers and are located in California, Arizona and Nevada. Our legacy *Smart & Final* stores offer extensive selections of fresh perishables and everyday grocery items, together with a targeted selection of foodservice, packaging and janitorial products, under both national and private label brands. Our *Extra!* store format offers a one-stop shopping experience with a more expansive selection of items than our legacy *Smart & Final* stores and an emphasis on perishables and household items. The continued development of our *Extra!* store format, through additional new store openings and conversions and relocations of legacy *Smart & Final* stores, is the cornerstone of our growth strategy.

Our *Cash & Carry* segment is based in Portland, Oregon and includes, as of October 4, 2015, 54 *Cash & Carry* stores, which focus primarily on business customers and are located in Washington, Oregon, Northern California, Idaho and Nevada. Our *Cash & Carry* stores offer a wide variety of SKUs tailored to the core needs of foodservice customers such as restaurants, caterers and a wide range of other foodservice businesses in a flexible mix of "case quantity" or single unit purchases.

Outlook

We plan to expand our store footprint, primarily through opening new *Extra!* stores in existing and adjacent markets, and by entering new markets. We believe we have a scalable operating infrastructure to support our anticipated growth which, together with our flexible real estate strategy and advanced distribution capabilities, position us to capitalize on our growth opportunities. For the *Smart & Final* banner, our current plan is to achieve 10% unit store growth each year. This goal equates to opening 20 new *Extra!* stores in fiscal 2015. We have the opportunity to pursue accelerated development of Smart & Final *Extra!* stores in fiscal 2016 through the acquisition of 32 store leases and related assets in central and southern California previously operated under the Haggen banner (though the acquisition remains subject to approval by the Bankruptcy Court and customary closing conditions). Our fiscal 2016 store development plans also include an anticipated six to eight additional new *Extra!* stores. We plan to continue converting our larger legacy *Smart & Final* stores to our *Extra!* format and investing in our legacy *Smart & Final* stores that are not candidates for conversion to the *Extra!* format by completing major remodel projects and targeted relocations. We also plan to open three to five new *Cash & Carry* stores in fiscal 2016.

In addition, we plan to leverage our significant investments in management, information technology systems, infrastructure and marketing to grow our comparable store sales and enhance our operating margins through execution of a number of key initiatives, including initiatives to increase net sales of perishable products in our *Smart & Final* stores, to increase net sales of private label products in our *Smart & Final* and *Cash & Carry* stores, and to expand our marketing programs in our *Smart & Final* and *Cash & Carry* stores. We expect each of these key initiatives, if successful, to generate increased comparable store sales and also expect our initiative to increase net sales of private label products to enhance our operating margins, as private label products have historically generated higher gross margins relative to national branded products.

Factors Affecting Our Results of Operations

Various factors affect our results of operations during each period, including:

Store Openings

We expect that a primary driver of our growth in sales and gross margin will be the continued development of our Extra! format stores through new store openings, conversions and relocations. We also plan to opportunistically open new Cash & Carry stores, which will further amplify sales and gross margin. Our results of operations have been and will continue to be materially affected by the timing and number of new store openings, including conversions and relocations of legacy Smart & Final stores to the Extra! format, and the amount of associated costs. For example, we typically incur higher than normal employee costs at the time of a new store opening, conversion or relocation associated with set-up and other related costs. Also, our operating margins are typically negatively affected by promotional discounts and other marketing costs associated with new store openings, conversions and relocations, as well as higher inventory markdowns and costs related to hiring and training new employees in new stores. Additionally, promotional activities may result in higher than normalized sales in the first several weeks following a new store opening. Our new Extra! and Cash & Carry stores typically build a customer base over time and reach a mature sales growth rate in the third and fourth year after opening, respectively. As a result, typically our new stores initially have lower margins and higher operating expenses, as a percentage of sales, than our more mature stores.

29

Table of Contents

During the forty weeks ended October 4, 2015, the Company opened 15 new *Extra!* format stores, relocated two legacy *Smart & Final* stores which reopened under the *Extra!* format, converted five legacy *Smart & Final* stores to the *Extra!* format, opened one new *Cash & Carry* banner store, and relocated one *Cash & Carry* banner store.

Based on our experience, we expect that certain of our new *Extra!* stores will impact sales at our existing stores in close proximity in the short term. However, we believe that over the longer term any such sales impact will be more than offset by future sales growth and expanded market share.

Developments in Competitive Landscape

We operate in the highly competitive food retail and foodservice industries. We compete on a combination of factors, including price, product selection, product quality, convenience, customer service, store format and location. Our principal competitors include conventional grocery banners such as Albertsons, Kroger and Safeway, discounters and warehouse clubs such as Costco, mass merchandisers such as Walmart and Target, foodservice delivery companies such as Sysco and US Foods, as well as online retailers and other specialty stores. Some of our competitors may have greater financial or marketing resources than we do and may be able to devote greater resources to sourcing, promoting and selling their products. These competitors could use these advantages to take certain measures, including reducing prices that could adversely affect our competitive position, business, financial condition and operating results.

Pricing Strategy and Investments in "Everyday Low Prices"

We have a commitment to "everyday low prices," which we believe positions both our *Smart & Final* and *Cash & Carry* stores as top of mind destinations for our target customers. Pricing in our *Smart & Final* stores is targeted to be substantially lower than that of conventional grocers and competitive with that of large discounters and warehouse clubs, with no membership fee requirement. Pricing in our *Cash & Carry* stores is targeted to be substantially lower than our foodservice delivery competitors, with no membership fee requirement and greater price transparency to customers and no minimum order size, and competitive with typical warehouse clubs.

Our pricing strategy is geared toward optimizing the pricing and promotional activities across our mix of higher-margin perishable items and everyday value-oriented traditional grocery items. This strategy involves determining prices that will improve our operating margins based upon our analysis of how demand varies at different price levels as well as our costs and inventory levels.

Expanded Private Label Offerings

Private label products are key components of our pricing and merchandising strategy, as we believe they build and deepen customer loyalty, enhance our value proposition, generate higher gross margins relative to national brands and improve the breadth and selection of our product offering. We believe that a strong private label offering has become an increasingly important competitive advantage in the food retail and foodservices industries.

As of October 4, 2015, we had a portfolio of approximately 3,025 private label items, which represented 30% of our *Smart & Final* banner sales for the forty weeks ended October 4, 2015. Typically, our private label products generate a higher gross margin as a percentage of sales as compared to a comparable national brand product.

General Economic Conditions and Changes in Consumer Behavior

The overall economic environment in the markets we serve, particularly California, and related changes in consumer behavior, have a significant impact on our business and results of operations. In general, positive conditions in the broader economy promote customer spending in our stores, while economic weakness results in reduced customer spending. Macroeconomic factors that can affect customer spending patterns, and thereby our results of operations, include employment rates, business conditions, changes in the housing market, the availability of consumer credit, interest rates, tax rates and fuel and energy costs.

Infrastructure Investment

Our historical results of operations reflect the impact of our ongoing investments in infrastructure to support our growth. We have made significant investments in senior management, information technology systems, supply chain systems and marketing. These investments include significant additions to our personnel, including experienced industry executives and management and merchandising teams to support our long-term growth objectives. We plan on continuing to make targeted investments in our infrastructure as necessary to support our growth.

30

Table of Contents

Inflation and Deflation Trends

Inflation and deflation can impact our financial performance. During inflationary periods, our results of operations can be positively impacted in the short term, as we sell lower-priced inventory in a higher price environment. Over the longer term, the impact of inflation is largely dependent on our ability to pass through product cost increases to our customers, which is subject to competitive market conditions. In recent inflationary periods, we have generally been able to pass through most cost increases. Beginning in early fiscal year 2012 and continuing through early fiscal 2015, we experienced food price inflation, particularly in some commodity driven categories, and we were generally able to pass through the effect of these higher prices. In the second quarter of 2015, we experienced food price deflation, particularly in some commodity driven categories which also was generally passed through in customer pricing. Our estimate of the net result of the year-to-year inflation trend is that the forty weeks ended October 4, 2015 is slightly inflationary.

Components of Results of Operations

Net Sales

We recognize revenue from the sale of products at the point of sale. Discounts provided to customers at the time of sale are recognized as a reduction in sales as the products are sold. Sales tax collections are presented in the statement of operations and comprehensive income on a net basis and, accordingly, are excluded from reported sales revenues. Proceeds from the sale of our *Smart & Final* gift cards are recorded as a liability at the time of sale, and recognized as sales when they are redeemed by the customer. Our *Smart & Final* gift cards do not have an expiration date. We have not recorded any unredeemed gift card revenue or breakage related to our gift card program.

We regularly review and monitor comparable store sales growth to evaluate and identify trends in our sales performance. With respect to any fiscal period during any year, comparable store sales include sales for stores operating both during such fiscal period in such year and in the same fiscal period of the previous year. Sales from a store will be included in the calculation of comparable store sales after the 60th full week of operations, and sales from a store are also included in the calculation of comparable store sales if (i) the store has been physically relocated, (ii) the selling square footage has been increased or decreased or (iii) the store has been converted to a new format within a store banner (e.g., from a legacy *Smart & Final* store to the *Extra!* format). However, sales from an existing store will not be included in the calculation of comparable store sales if the store has been converted to a different store banner (e.g., from *Smart & Final* to *Cash & Carry*).

Cost of Sales, Buying and Occupancy and Gross Margin

The major categories of costs included in cost of sales, buying and occupancy are cost of goods sold, distribution costs, costs of our buying department and store occupancy costs, net of earned vendor rebates and other allowances. Distribution costs consist of all warehouse receiving and inspection costs, warehousing costs, all transportation costs associated with shipping goods from our warehouses to our stores, and other costs of our distribution network. Store occupancy costs include store rental, common area maintenance, property taxes, property insurance, and depreciation.

Gross margin represents sales less cost of sales, buying and occupancy. Our gross margin may not be comparable to other retailers, since not all retailers include all of the costs related to their distribution network in cost of sales like we do. Some retailers exclude a portion of these costs (e.g., store occupancy and buying department costs) from cost of sales and include them in selling, general and administrative expenses.

Our cost of sales, buying and occupancy expense and gross margin are correlated to sales volumes. As sales increase, gross margin is affected by the relative mix of products sold, pricing strategies, inventory shrinkage and improved leverage of fixed costs.

Table of Contents

Operating and Administrative Expenses

Operating and administrative expenses include direct store-level expenses associated with displaying and selling our products at the store level, including salaries and benefits for our store work force, fringe benefits, store supplies, advertising and marketing and other store-specific costs. Operating and administrative expenses also consist of store overhead costs and corporate administrative costs including salaries and benefits costs, share-based compensation, corporate occupancy costs and amortization expense.

We expect that our operating and administrative expenses will increase in future periods as a result of additional legal, accounting, insurance and other expenses associated with being a public company and increases resulting from our store development program, including the growth in the number of our stores, as well as increased share-based compensation expense related to equity awards granted to our directors and eligible employees under the 2014 Incentive Plan as explained elsewhere in this quarterly report.

Income Tax Provision

We are subject to federal income tax as well as state income tax in various jurisdictions of the United States in which we conduct business. Income taxes are accounted for under the asset and liability method.

Equity in Earnings of Mexico Joint Venture

Our wholly owned subsidiary, Smart & Final de Mexico S.A. de C.V., is a Mexican holding company that owns a 50% interest in a joint venture. The remaining 50% of the joint venture is owned by Grupo Calimax S.A. de C.V., an entity comprising the investment interests of a family group who are also the owners of the Calimax grocery store chain in Mexico. As of October 4, 2015, this joint venture operated 16 *Smart & Final* stores in Northwestern Mexico, which are similar in concept to our legacy *Smart & Final* stores. During the forty weeks ended October 4, 2015 the joint venture opened two new stores. This joint venture operates as a Mexican domestic corporation under the name Smart & Final del Noroeste, S.A. de C.V. Our interest in this joint venture is not consolidated and is reported using the equity method of accounting.

Factors Affecting Comparability of Results of Operations

Term Loan Facility Amendments

Our interest expense in any particular period is impacted by our overall level of indebtedness during that period and by changes in the applicable interest rates on such indebtedness. In connection with the Ares Acquisition, we entered into the Term Loan Facility and the Second Lien Term Loan Facility, consisting of \$525.0 million and \$195.0 million of term indebtedness, respectively, and our \$150.0 million Revolving Credit Facility.

During the second quarter of 2013, we amended the Term Loan Facility to reduce the applicable margin from 4.50% to 3.50% and reduce the Adjusted LIBOR floor rate from 1.25% to 1.00%. Additionally, we increased the size of the Term Loan Facility by \$55.0 million through an incremental facility, and used the proceeds of this borrowing to reduce the borrowings outstanding under the Second Lien Term Loan Facility by \$55.0 million. We recorded a \$7.1 million loss on the early extinguishment of debt in the second quarter of 2013.

During the fourth quarter of 2013, we amended the Term Loan Facility to increase the applicable margin from 3.50% to 3.75% and reduce the size of the incremental borrowing facilities that can be incurred without regard to leverage-based limitations from \$125.0 million to \$75.0 million. Additionally, we increased the size of the Term Loan Facility by \$140.0 million through an incremental facility, and used the proceeds of this borrowing to repay all amounts outstanding under the Second Lien Term Loan Facility, which was then terminated. We recorded a \$17.3 million loss on the early extinguishment of debt in the fourth quarter of 2013.

On September 29, 2014, we used the net proceeds from the IPO to repay borrowings of approximately \$115.5 million under the Term Loan Facility. Consequently, we recorded a loss on the early extinguishment of debt of \$2.2 million related to the write-off of unamortized debt discount and deferred financing costs during the third quarter and ended October 5, 2014. Quarterly amortization of the principal amount is no longer required.

During the second quarter of 2015, we amended the Term Loan Facility to, among other things, decrease the applicable margin from 3.75% to 3.25%. We recorded a \$2.2 million loss on the early extinguishment of debt in the second quarter of 2015. We also amended our Interest Rate Swap Agreement, effective June 30, 2015, to fix the LIBOR component of interest under the Term Loan Facility at 1.47675% and to mirror the Term Loan Facility's floor rate of 0.75%.

32

Table of Contents

Initial Public Offering and Secondary Public Offering

On September 29, 2014, we completed an initial public offering of our Common Stock, pursuant to which we sold an aggregate of 15,467,500 shares of Common Stock, after giving effect to the underwriters' exercise in full of their option to purchase additional

shares, at a price of \$12.00 per share. We received aggregate net proceeds of \$167.7 million after deducting underwriting discounts and commissions and other offering expenses. We used the net proceeds to repay borrowings of \$115.5 million under the Term Loan Facility and we expect to use the remainder to fund growth initiatives and for general corporate purposes.

On April 24, 2015, certain of the Company's stockholders completed a secondary public offering of 10,900,000 shares of Common Stock. The Company did not sell any shares in the secondary public offering.

Basis of Presentation

Our fiscal year is the 52- or 53-week period ending on the Sunday closest to December 31. Each of our 52-week fiscal years consists of twelve-week periods in the first, second and fourth quarters of the fiscal year and a sixteen-week period in the third quarter. Our last three completed fiscal years ended on December 28, 2014, December 29, 2013 and December 30, 2012.

All of the earnings per share data, share numbers, share prices, and exercise prices have been adjusted on a retroactive basis for all periods to reflect the 190-for-one stock split effected on September 19, 2014.

Results of Operations

The following table summarizes key components of our results of operations for the periods indicated, both in dollars and as a percentage of sales.

Consolidated Statement of Operations Data

		Sixteen Weeks	Ended		Forty Weeks Ended				
	October 4, 2	2015	October 5, 2	014	October 4, 20	015	October 5, 20)14	
			(Dollars in t	housands, except	per share amou	nts)			
Net sales	\$ 1,246,063	100.0% \$	1,131,821	100.0% \$	2,973,354	100.0% \$	2,694,908	100.0%	
Cost of sales, buying and occupancy	1,058,824	85.0%	962,317	85.0%	2,522,367	84.8%	2,292,630	85.1%	
Gross margin	187,239	15.0%	169,504	15.0%	450,987	15.2%	402,278	14.9%	
Operating and administrative expenses	 157,040	12.6%	140,678	12.4%	378,122	12.7%	334,527	12.4%	
Income from operations	30,199	2.4%	28,826	2.5%	72,865	2.5%	67,751	2.5%	
Interest expense, net	9,333	0.7%	11,725	1.0%	25,007	0.8%	29,483	1.1%	
Loss on early extinguishment of debt	_	0.0%	2,224	0.2%	2,192	0.1%	2,224	0.1%	
Equity in earnings of joint venture	 138	0.0%	318	0.0%	1,045	0.0%	1,032	0.0%	
Income before income taxes	21,004	1.7%	15,195	1.3%	46,711	1.6%	37,076	1.4%	
Income tax provision	 (8,624)	-0.7%	(4,972)	-0.4%	(18,410)	-0.6%	(13,231)	-0.5%	
Net income	\$ 12,380	1.0% \$	10,223	0.9% \$	28,301	1.0% \$	23,845	0.9%	
Per Share Data:									
Basic earnings per share	\$ 0.17	\$	0.17	\$	0.39	\$	0.41		
Diluted earnings per share	\$ 0.16	\$	0.17	\$	0.37	\$	0.40		
Other Operating Data									
Comparable store sales growth	4.8%		6.6%		4.8%		5.8%		
Smart & Final banner	5.5%		4.7%		4.6%		4.4%		
Cash & Carry banner	2.9%		11.8%		5.3%		9.9%		
Stores at end of period	270		252		270		252		
Smart & Final banner	216		200		216		200		
Extra! format	120		90		120		90		
Cash & Carry banner	54		52		54		52		

Sixteen Weeks Ended October 4, 2015 Compared to the Sixteen Weeks Ended October 5, 2014

Net Sales

Net sales for the sixteen weeks ended October 4, 2015 increased \$114.2 million, or 10.1%, to \$1,246.1 million as compared to \$1,131.8 million for the sixteen weeks ended October 5, 2014. This increase in net sales was attributable to comparable store sales growth of \$53.6 million in our store banners, and the net sales of \$60.6 million from the opening of 16 new stores in the forty weeks ended October 4, 2015 and 14 new stores in fiscal year 2014.

33

Table of Contents

Comparable store sales for the sixteen weeks ended October 4, 2015 increased 4.8% as compared to the sixteen weeks ended October 5, 2014. This increase in comparable store sales was attributable to an increase of 5.0% in comparable transaction count, partially offset by a decrease in comparable average transaction size of 0.2%.

For the sixteen weeks ended October 4, 2015, net sales for our *Smart & Final* segment increased \$100.9 million, or 12.0%, to \$940.2 million as compared to \$839.3 million for the sixteen weeks ended October 5, 2014. Comparable store sales for our *Smart & Final* segment increased 5.5% as compared to the sixteen weeks ended October 5, 2014, primarily attributable to increases in both comparable transaction count of 5.4% and comparable transaction size of 0.1%.

For the sixteen weeks ended October 4, 2015, net sales for our *Cash & Carry* segment increased \$13.4 million, or 4.6%, to \$305.9 million as compared to \$292.5 million for the sixteen weeks ended October 5, 2014. Comparable store sales for our *Cash & Carry* segment increased 2.9% as compared to the sixteen weeks ended October 5, 2014, primarily attributable to increases in both comparable transaction count of 2.5% and comparable transaction size of 0.4%.

Gross Margin

Gross margin for the sixteen weeks ended October 4, 2015 increased \$17.7 million, or 10.5%, to \$187.2 million as compared to \$169.5 million for the sixteen weeks ended October 5, 2014. The increase in gross margin attributable to increased sales was \$17.1 million and the increase in gross margin attributable to increased gross margin rate was \$0.6 million. As a percentage of sales, gross margin was 15.0% for the sixteen weeks ended both October 4, 2015 and October 5, 2014. Compared to the sixteen weeks ended October 5, 2014, gross margin as a percentage of sales for the sixteen weeks ended October 4, 2015 included higher merchandise product margin rates (including the effect of inventory losses) as a percentage of sales (accounting for an increase of 0.17%, including a 0.38% increase related to our *Smart & Final* segment partially offset by a 0.21% decrease related to our *Cash & Carry* segment), as well as decreased warehouse and transportation costs as a percentage of sales (accounting for a 0.03% decrease, including a 0.01% increase related to our *Smart & Final* segment offset by a 0.04% decrease related to our *Cash & Carry* segment). Store occupancy costs as a percentage of sales increased 0.15% including a 0.18% increase related to our *Smart & Final* segment partially offset by a 0.03% decrease related to our *Cash & Carry* segment. This increase is primarily due to increased building rent and depreciation costs related to our *Smart & Final* segment due to new store leases and capital spending for new and relocated stores.

Operating and Administrative Expenses

Operating and administrative expenses for the sixteen weeks ended October 4, 2015 increased \$16.4 million, or 11.6%, to \$157.0 million, as compared to \$140.7 million for the sixteen weeks ended October 5, 2014. This increase in operating and administrative expenses was primarily due to \$10.1 million of increased wages, fringe benefits and incentive bonus costs, \$1.3 million of increased marketing costs in support of our increased sales and other marketing initiatives, \$4.3 million of increased other store direct expenses, \$0.8 million increased expense associated with decreased cash surrender values on corporate-owned life insurance policies and other expenses of the SERP partially offset by decreases of \$3.5 million in share-based compensation expense associated with our equity compensation program and \$0.7 million in other expenses. Operating and administrative expenses for the sixteen weeks ended October 5, 2014 included the benefit of a \$3.3 million reversal of an executive compensation reserve that was no longer necessary and a \$0.7 million gain associated with the death benefit on a corporate-owned life insurance policy that supported our deferred compensation program. There were no similar gains reported in the sixteen weeks ended October 4, 2015. As a percentage of sales, operating and administrative expenses for the sixteen weeks ended October 4, 2015 increased 0.2% to 12.6% as compared to 12.4% for the sixteen weeks ended October 5, 2014. Operating and administrative expenses as a percentage of sales increased by 0.12% due to increased wages, benefits and incentive bonuses (including 0.19% increase related to our Smart & Final segment partially offset by a 0.03% decrease related to our Cash & Carry segment), 0.03% of the increase was due to increased marketing costs attributable primarily to our Smart & Final segment, 0.08% of the increase was due to increased other store direct expenses (including a 0.07% increase related to our Smart & Final segment and a 0.01% increase related to our Cash & Carry segment), 0.06% of the increase was due to increased expense associated with decreased cash surrender values on corporate-owned life insurance policies and other expenses of ther SERP, partially offset by a 0.34% decrease associated with the recognition of share-based compensation expense associated with our equity compensation program, and a 0.15% decrease associated with decreases in other expenses. Operating and administrative expenses, as a percentage of sales, for the sixteen weeks ended October 5, 2014 benefited 0.29% from the reversal of an executive compensation reserve that was no longer necessary and 0.06% from the gain associated with the death benefit on a corporateowned life insurance.

Interest Expense, Net

Interest expense for the sixteen weeks ended October 4, 2015 decreased \$2.4 million, or 20.4%, to \$9.3 million as compared to \$11.7 million for the sixteen weeks ended October 5, 2014. This decrease in interest expense was due to lower average effective interest rate and lower average debt outstanding. The lower average effective interest rate was primarily the result of our amendment to our Term Loan Facility in the second quarter of 2015.

34

Table of Contents

Loss on Early Extinguishment of Debt

We recorded a \$2.2 million loss on the early extinguishment of debt in the sixteen weeks ended October 5, 2014 in connection with the \$115.5 million repayment of borrowings under the Term Loan Facility in connection with our IPO. Costs associated with such loss were due to the write-off of the related unamortized debt discount and deferred financing costs.

Income Tax Provision

Our income tax provision for the sixteen weeks ended October 4, 2015 increased \$3.6 million to \$8.6 million as compared to \$5.0 million for the sixteen weeks ended October 5, 2014. The effective income tax rate, excluding the equity in earnings of our joint venture, for the sixteen weeks ended October 4, 2015 was 41.3% as compared to 33.4% for the sixteen weeks ended October 5, 2014. The effective income tax rate for the sixteen weeks ended October 4, 2015 reflects the permanent difference relating to losses in the cash

surrender value of corporate-owned life insurance policies, which are not tax deductible. The effective income tax rate for the sixteen weeks ended October 5, 2014 reflects the non-taxable gain on the death benefit associated with a corporate-owned life insurance policy and the non-taxable gain recognized on the reversal of the executive compensation reserve.

Equity in Earnings of Joint Venture

Equity in earnings of our joint venture for the sixteen weeks ended October 4, 2015 was \$0.1 million as compared to \$0.3 million for the sixteen weeks ended October 5, 2014.

Forty Weeks Ended October 4, 2015 Compared to the Forty Weeks Ended October 5, 2014

Net Sales

Net sales for the forty weeks ended October 4, 2015 increased \$278.5 million, or 10.3%, to \$2,973.4 million as compared to \$2,694.9 million for the forty weeks ended October 5, 2014. This increase in net sales was attributable to comparable store sales growth of \$127.6 million in our store banners, and the net sales of \$150.9 million from the opening of 16 new stores in the forty weeks ended October 4, 2015 and 14 new stores in fiscal year 2014.

Comparable store sales for the forty weeks ended October 4, 2015 increased 4.8% as compared to the forty weeks ended October 5, 2014. This increase in comparable store sales was attributable to an increase of 4.5% in comparable transaction count and an increase in comparable average transaction size of 0.2%.

For the forty weeks ended October 4, 2015, net sales for our *Smart & Final* segment increased \$232.0 million, or 11.5%, to \$2,256.4 million as compared to \$2,024.3 million for the forty weeks ended October 5, 2014. Comparable store sales for our *Smart & Final* segment increased 4.6% as compared to the forty weeks ended October 5, 2014, primarily attributable to an increase in comparable transaction count of 4.7% partially offset by a decrease in comparable transaction size of 0.1%.

For the forty weeks ended October 4, 2015, net sales for our *Cash & Carry* segment increased \$46.4 million, or 6.9%, to \$717.0 million as compared to \$670.6 million for the forty weeks ended October 5, 2014. Comparable store sales for our *Cash & Carry* segment increased 5.3% as compared to the forty weeks ended October 5, 2014, primarily attributable to increases in both comparable transaction count of 3.4% and comparable transaction size of 1.9%.

Gross Margin

Gross margin for the forty weeks ended October 4, 2015 increased \$48.7 million, or 12.1%, to \$451.0 million as compared to \$402.3 million for the forty weeks ended October 5, 2014. The increase in gross margin attributable to increased sales was \$41.6 million and the increase in gross margin attributable to increased gross margin rate was \$7.1 million. As a percentage of sales, gross margin was 15.2% for the forty weeks ended October 4, 2015 and 14.9% for the forty weeks ended October 5, 2014. Compared to the forty weeks ended October 5, 2014, gross margin as a percentage of sales for the forty weeks ended October 4, 2015 included higher merchandise product margin rates (including the effect of inventory losses) as a percentage of sales (accounting for an increase of 0.23%, including a 0.35% increase related to our *Smart & Final* segment partially offset by a 0.12% decrease related to our *Cash & Carry* segment), as well as decreased warehouse and transportation costs as a percentage of sales (accounting for a 0.06% decrease, including a 0.03% decrease related to our *Smart & Final* segment and a 0.03% decrease related to our *Cash & Carry* segment). Store occupancy costs as a percentage of sales increased 0.05%, including a 0.09% increase related to our *Smart & Final* segment partially offset by a 0.04% decrease related to our *Cash & Carry* segment. This increase is primarily due to increased building rent and depreciation costs related to our *Smart & Final* segment due to new store leases and capital spending for new and relocated stores.

35

Table of Contents

Operating and Administrative Expenses

Operating and administrative expenses for the forty weeks ended October 4, 2015 increased \$43.6 million, or 13.0%, to \$378.1 million, as compared to \$334.5 million for the forty weeks ended October 5, 2014. This increase in operating and administrative expenses was primarily due to \$24.7 million of increased wages, fringe benefits and incentive bonus costs, \$3.0 million of increased marketing costs in support of our increased sales and other marketing initiatives, \$10.9 million of increased other store direct expenses, \$1.7 million of increased public company costs, \$0.9 million of increased expense associated with decreased cash surrender values on corporate-owned life insurance policies and other expenses of the SERP, and \$0.4 million of increases in other expenses partially offset by decreases of \$0.4 million in share-based compensation expense associated with our equity compensation program and a \$1.7 million reduction in consulting costs associated with long-range store development planning (including remodels of our legacy *Smart & Final* stores and conversions of legacy Smart & Final stores to our *Extra!* format). Operating and administrative expenses for the forty weeks ended October 5, 2014 included the benefit of a \$3.3 million reversal of an executive compensation reserve that was no longer necessary and a \$0.7 million gain associated with the death benefit on a corporate-owned life insurance policy that supported our deferred compensation program. As a percentage of sales, operating and administrative expenses for the forty weeks ended October 4, 2015 increased 0.3% to 12.7% as compared to 12.4% for the forty weeks ended October 5, 2014. Approximately 0.12% of the increase in operating and administrative expenses as a percentage of sales was due to increased wages, fringe benefits and incentive bonuses (including 0.17% increase related to our *Smart & Final* segment partially offset by a 0.2% decrease in our *Cash &* Carry segment),

0.02% of the increase was due to increased marketing costs attributable to our *Smart & Final* segment, 0.12% of the increase was due to increased other store direct expenses (including 0.11% in our *Smart & Final* segment and 0.01% in our *Cash Carry* segment), 0.05% of the increase was due to increased public company costs, 0.03% of the increase was due to increased expense associated with decreased cash surrender values on corporate-owned life insurance policies and other expenses of the SERP and 0.07% of the increase was due to increased other expenses, partially offset by a 0.04% decrease associated with the recognition of share-based compensation expense associated with our equity compensation program and a 0.06% decrease associated with reduced consulting costs associated with long-range store development planning. Operating and administrative expenses, as a percentage of sales, for the forty weeks ended October 5, 2014 benefited 0.12% from the reversal of an executive compensation reserve that was no longer necessary and 0.02% from the gain associated with the death benefit on a corporate-owned life insurance policy.

Interest Expense, Net

Interest expense for the forty weeks ended October 4, 2015 decreased \$4.5 million, or 15.2%, to \$25.0 million as compared to \$29.5 million for the forty weeks ended October 5, 2014. This decrease in interest expense was due to lower average debt outstanding, partially offset by a higher average effective interest rate. The increase in the average effective interest rate was primarily due to interest expense associated with an interest rate swap contract.

Loss on Early Extinguishment of Debt

We recorded a \$2.2 million loss on the early extinguishment of debt in the forty weeks ended October 4, 2015 related to the amendment of our Term Loan Facility to decrease the applicable margin from 3.75% to 3.35%. Costs associated with such loss were related to fees and the write-off of unamortized debt discount and deferred financing costs. We recorded a \$2.2 million loss on the early extinguishment of debt in the forty weeks ended October 5, 2014 in connection with the \$115.5 million repayment of borrowings under the Term Loan Facility in connection with our IPO.

Income Tax Provision

Our income tax provision for the forty weeks ended October 4, 2015 increased \$5.2 million to \$18.4 million as compared to \$13.2 million for the forty weeks ended October 5, 2014. The effective income tax rate, excluding the equity in earnings of our joint venture, for the forty weeks ended October 4, 2015 was 40.3% as compared to 36.7% for the forty weeks ended October 5, 2014. The effective income tax rate for the forty weeks ended October 4, 2015 reflects the permanent difference relating to losses in the cash surrender value of corporate-owned life insurance policies, which are not tax deductible. The effective income tax rate for the forty weeks ended October 5, 2014 reflects the non-taxable gain on the death benefit associated with a corporate-owned life insurance policy and the non-taxable gain recognized on the reversal of the exective compensation reserve.

Equity in Earnings of Joint Venture

Equity in earnings of our joint venture for the forty weeks ended October 4, 2015 and October 5, 2014 was \$1.0 million.

36

Table of Contents

Liquidity and Capital Resources

Historically, our primary source of liquidity has been cash flows from operations. Additionally, we have the availability to make borrowings under our Credit Facilities. Our primary uses of cash are for purchases of inventory, operating expenses, capital expenditures primarily for opening, converting or remodeling stores and debt service. As of October 4, 2015, we had no amounts drawn under our Revolving Credit Facility and \$122.3 million of cash and cash equivalents.

The following table sets forth the major sources and uses of cash for each of the periods set forth below, as well as our cash and cash equivalents at the end of each period.

	Fo	rty Weeks Ended		rty Weeks Ended	
(dollars in thousands)	Octo	ber 4, 2015	October 5, 2014		
Cash and cash equivalents at end of period	\$	122,300	\$	110,068	
Cash provided by operating activities		114,554		100,425	
Cash used in investing activities		(97,428)		(89,789)	
Cash (used in) provided by financing activities		(1,673)		45,733	

Operating Activities

Cash flows from operating activities consist of net income adjusted for non-cash items including depreciation and amortization, and deferred taxes and the effect of working capital changes. The increase or decrease in cash provided by operating activities for the forty weeks ended October 4, 2015 and October 5, 2014 reflects our operating performance before non-cash expenses and charges and including the timing of receipts and disbursements.

Cash provided by operating activities for the forty weeks ended October 4, 2015 increased \$14.1 million to \$114.5 million as

compared to \$100.4 million for the forty weeks ended October 5, 2014. This increase was primarily attributable to higher net income and improved working capital including lower cash interest payments and cash pension contributions. During the forty weeks ended October 4, 2015, we made cash interest payments of \$22.4 million and cash pension contributions of \$6.6 million, as compared to cash interest payments of \$33.2 million and cash pension contributions of \$9.0 million during the forty weeks ended October 5, 2014.

Investing Activities

Cash used in investing activities increased \$7.6 million to \$97.4 million for the forty weeks ended October 4, 2015 as compared to \$89.8 million in the forty weeks ended October 5, 2014. This increase was primarily attributable to a \$14.6 million increase in capital expenditures for property, plant and equipment, including capitalized software, largely as a result of increased investment in store construction and equipment under our plan to accelerate openings of new *Extra!* stores and conversions of legacy stores to the *Extra!* format. The increase in capital expenditures was partially offset by \$8.1 million of net proceeds received in the forty weeks ended October 4, 2015 for the sale and leaseback of two store properties and other asset sales.

Financing Activities

Cash (used in) provided by financing activities decreased \$47.4 million to cash used of \$1.7 million for the forty weeks ended October 4, 2015, as compared to cash provided of \$45.7 million for the forty weeks ended October 5, 2014. This decrease was attributable to \$173.1 million of cash received from the issuance of Common Stock in connection with the IPO, partially offset by \$120.9 million of debt repayment in 2014. Additionally, the forty weeks ended October 5, 2014 included \$4.6 million of IPO expense payments.

At October 4, 2015, we had cash and cash equivalents of \$122.3 million, stockholders' equity of \$552.3 million and debt, net of debt discount, of \$589.8 million. At October 4, 2015, we had working capital of \$112.0 million as compared to \$116.3 million at October 5, 2014.

Contractual Obligations

The following table sets forth our future payments due by period of our contractual obligations as of October 4, 2015, in thousands:

	Total		Less than one year		1 - 3 Years		3 - 5 Years		 Thereafter
Long-term debt	\$	594,907	\$	_	\$	_	\$	594,907	\$ _
Interest on long-term debt		114,604		27,148		54,545		32,911	_
Operating leases		1,082,215		103,860		196,732		166,999	614,624
Total contractual obligations	\$	1,791,726	\$	131,008	\$	251,277	\$	794,817	\$ 614,624

37

Table of Contents

The primary changes in our contractual obligations as of October 4, 2015 as compared to our contractual obligations as of December 28, 2014 relate to additional operating leases entered into during the forty weeks ended October 4, 2015 primarily related to our new store growth program.

The interest payments on our Term Loan Facility outstanding as of October 4, 2015 incorporate the effect of the interest rate swap, which effectively converts the variable rate under the Term Loan Facility to a fixed rate. The five-year interest rate swap fixed the LIBOR component of interest at 1.47675% on a variable notional amount through March 29, 2018. See Note 4, Debt, and Note 5, Derivative Financial Instruments, to our unaudited condensed consolidated financial statements for additional information on our interest requirements and interest rate swap contract.

Purchase orders or contracts for the purchase of goods for resale in our stores and other goods and services are not included in the table above. We are not able to reasonably determine the aggregate amount of such purchase orders that may constitute established contractual obligations, as purchase orders may represent individual authorizations to purchase rather than binding agreements. Other than with respect to Unified Grocers (as described immediately below), we do not have significant agreements for the purchase of goods for resale in our stores or other goods and services that exceed our expected requirements or that are not cancelable on short notice.

We have a contractual obligation under our supply agreement with Unified Grocers to purchase a minimum amount of food and related items during any twelve-month period covered by the agreement. This contractual obligation does not exceed our expected requirements over any twelve-month period covered by the agreement. This agreement, as amended, expires in December 2015. The related amounts are not included in the above table.

The table above also excludes funding of pension and other postretirement benefit and postemployment obligations. See Note 8, Retirement Benefit Plans and Postretirement and Postemployment Benefit Obligations, to our unaudited condensed consolidated financial statements for additional information on funding of our plans.

We also have asset retirement obligations with respect to owned or leased properties. Due to the nature of our business, such

asset retirement obligation is immaterial.

Off Balance Sheet Arrangements

As of October 4, 2015, we had no off-balance sheet arrangements.

Critical Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported assets, liabilities, sales and expenses in the accompanying financial statements. Critical accounting estimates are those that require the most subjective and complex judgments, often employing the use of estimates about the effect of matters that are inherently uncertain. These critical accounting estimates, under different conditions or using different assumptions or estimates, could show materially different results on our financial condition and results of operations. The following are considered our most critical accounting estimates that, under different conditions or using different assumptions or estimates, could show materially different results on our financial condition and results of operations.

Share-Based Compensation

We account for share-based compensation in accordance with ASC 718, *Compensation—Stock Compensation*. ASC 718 requires all share-based payments to be recognized in the statements of operations and comprehensive income (loss) as compensation expense based on their fair values over the requisite service period of the award, taking into consideration estimated forfeiture rates.

We use the Black-Scholes-Merton option-pricing model to estimate the fair value of the options on the date of each grant. The Black-Scholes-Merton option-pricing model utilizes highly subjective and complex assumptions to determine the fair value of share-based compensation, including the option's expected term and price volatility of the underlying stock.

38

Table of Contents

Given the absence of a public trading market for our Common Stock prior to the IPO, the fair value of the Common Stock underlying our share-based awards was determined by our board of directors, with input from management and, in some cases, a contemporaneous valuation report prepared by an unrelated nationally recognized third-party valuation specialist, in each case using the income and market valuation approach. We believe that our board of directors had the relevant experience and expertise to determine the fair value of our Common Stock. In accordance with the American Institute of Certified Public Accountants Accounting and Valuation Guide: *Valuation of Privately-Held-Company Equity Securities Issued as Compensation*, our board of directors exercised reasonable judgment and considered numerous objective and subjective factors to determine the best estimate of the fair value of our Common Stock. These estimates are no longer necessary to determine the fair value of new awards now that the underlying shares are publicly traded.

In addition to assumptions used in the Black-Scholes-Merton option pricing model, we must also estimate a forfeiture rate to calculate the share-based compensation cost for our awards. Our forfeiture rate is based on an analysis of our actual historical forfeitures.

The assumptions referred to above represent management's best estimates. These estimates involve inherent uncertainties and the application of management's judgment. If these assumptions change and different factors are used, our share-based compensation expense could be materially different in the future.

We recognize compensation cost for graded vesting awards as if they were granted in multiple awards. We believe the use of this "multiple award" method is preferable because a stock option grant with graded vesting is effectively a series of individual grants that vests over various periods. Management also believes that this provides for better matching of compensation costs with the associated services rendered throughout the applicable vesting periods.

Inventories

Inventories consist of merchandise purchased for resale which is stated at the lower of the weighted-average cost (which approximates FIFO) or market. We provide for estimated inventory losses between physical inventory counts at our stores based upon historical inventory losses as a percentage of sales. The provision is adjusted periodically to reflect updated trends of actual physical inventory count results.

The proper valuation of inventory also requires us to estimate the net realizable value of our slow-moving inventory at the end of each period. We base net realizable values upon many factors, including historical recovery rates, the aging of inventories on hand, the inventory movement of specific products and the current economic conditions. When we have determined inventory to be slow-moving, the inventory is reduced to its net realizable value by recording an obsolescence valuation allowance.

With regard to the proper valuation of inventories, we review our valuation methodologies on a recurring basis and make refinements where the facts and circumstances dictate.

Goodwill and Intangible Assets

We account for goodwill and identified intangible assets in accordance with ASC 350, *Intangibles—Goodwill and Other*. Goodwill and identifiable intangible assets with indefinite lives are not amortized, but instead are evaluated on an annual basis for impairment, or more frequently if events or changes in circumstances indicate that the asset might be impaired.

We evaluate goodwill for impairment by comparing the fair value of each reporting unit to its carrying value including the associated goodwill. We have designated our reporting units to be our *Smart & Final* banner and our *Cash & Carry* banner. We determine the fair value of the reporting units using the income approach methodology of valuation that includes the discounted cash flow method as well as other generally accepted valuation methodologies.

Our detailed impairment analysis involves the use of discounted cash flow models. Significant management judgment is necessary to evaluate the impact of operating and macroeconomic changes on existing and forecasted results. Determining market values using a discounted cash flow method requires that we make significant estimates and assumptions, including long-term projections of cash flows, market conditions and appropriate market rates. Our judgments are based on historical experience, current market trends and other information. In estimating future cash flows, we rely on internally generated forecasts for operating profits and cash flows, including capital expenditures. Critical assumptions include projected comparable store sales growth, timing and number of new store openings, operating profit rates, general and administrative expenses, direct store expenses, capital expenditures, discount rates, royalty rates and terminal growth rates. We determine discount rates based on the weighted average cost of capital of a market participant. Such estimates are derived from our analysis of peer companies and consider the industry weighted average return on debt and equity from a market participant perspective. We also use comparable market earnings multiple data and our Company's market capitalization to corroborate our reporting unit valuation. Factors that could cause us to change our estimates of future cash flows include a prolonged economic crisis, successful efforts by our competitors to gain market share in our core markets, our inability to compete effectively with other retailers or our inability to maintain price competitiveness.

39

Table of Contents

If the fair value of the reporting unit exceeds the carrying value of the net assets, including goodwill assigned to that unit, goodwill is not impaired. If the carrying value of the reporting unit's net assets, including goodwill, exceeds the fair value of the reporting unit, we are required to perform a second step, as this is an indication that the reporting unit's goodwill may be impaired. In this step, we compare the implied fair value of the reporting unit's goodwill with the carrying amount of the reporting unit's goodwill. The implied fair value of goodwill is determined by allocating the fair value of the reporting unit to all of the assets and liabilities of the reporting unit in a manner similar to a purchase price allocation. The residual fair value after this allocation is the implied fair value of the reporting unit goodwill.

If the carrying amount of a reporting unit's goodwill exceeds its implied value, then an impairment of goodwill has occurred and we would recognize an impairment charge for the difference between the carrying amount and the implied fair value of goodwill.

We evaluate our indefinite-lived intangible assets associated with trade names using a two-step approach. The first step screens for potential impairment by comparing the fair value of each trade name with its carrying value. The second step measures the amount of impairment. We determine the fair value of the indefinite-lived trade names using a "relief from royalty payments" methodology. This methodology involves estimating reasonable royalty rates for each trade name and applying these royalty rates to a revenue stream and discounting the resulting cash flows to determine fair value. In the periods presented, we did not recognize any indefinite-lived trade name impairment loss as a result of such evaluation.

Finite-lived intangible assets, like other long-lived assets as required by ASC 360 (as defined below), are subject to review for impairment whenever events or changes in circumstances indicate that the carrying amount of the finite-lived intangible asset may not be recoverable. Impairment is recognized to the extent the sum of the discounted estimated future cash flows from the use of the finite-lived intangible asset is less than the carrying value.

Impairments of Long-Lived Assets

In accordance with ASC 360, *Property, Plant, and Equipment*, ("ASC 360"), we assess our long-lived assets, including property, plant and equipment and assets under capital leases, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. We believe that impairment assessment of long-lived assets is critical to the financial statements because the recoverability of the amounts, or lack thereof, could significantly affect our results of operations. Determining whether an impairment has occurred typically requires various estimates and assumptions, including determining which cash flows are directly related to the potentially impaired asset, the useful life over which cash flows will occur, amount of such cash flows, and the asset's residual value, if any. In turn, measurement of an impairment loss requires a determination of fair value, which is based on the best information available. We use internal discounted cash flow estimates and independent appraisals as appropriate to determine fair value. We derive the required cash flow estimates from our historical experience and our internal business plans and apply an appropriate discount rate. We group and evaluate long-lived assets for impairment at the individual store level, which is the lowest level at which individual identifiable cash flows are available. We regularly review our stores' operating performance for indicators of impairment, which include a significant underperformance relative to expected historical or projected future results of operations or a significant negative industry or economic trend.

Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to the future undiscounted cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its future undiscounted cash flows, an impairment charge is recognized equal to the excess of the carrying value over the estimated fair value of the asset. We measure the fair value of our long-lived assets on a nonrecurring basis using Level 3 inputs as defined in the fair value hierarchy.

Capitalized software costs are subject to review for impairment whenever events or changes in circumstances indicate that the carrying amount of the capitalized software may not be recoverable, whether it is in use or under development. Impairment is recognized to the extent the sum of the future discounted cash flows from the use of the capitalized software is less than the carrying value.

Income Taxes

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities for a change in tax rates is recognized in income in the period that includes the enactment date. Under applicable accounting guidance, we are required to evaluate the potential for realization of our deferred tax assets. The realization of our deferred tax assets is dependent on future earnings. Applicable accounting guidance requires that we recognize a valuation allowance when it is more likely than not that all or a portion or all of a deferred tax asset will not be realized due to the inability to generate sufficient taxable income in future periods. Accordingly, significant accounting judgment is required in our assessment of deferred tax assets and valuation allowances and deferred liabilities, and determining the provision for income taxes and related accruals.

40

Table of Contents

In the ordinary course of business, there are transactions and calculations where the ultimate tax outcome is uncertain. In addition, we are subject to periodic audits and examinations by the Internal Revenue Service and other state and local taxing authorities. Although we believe that our estimates are reasonable, actual results could materially differ from these estimates.

Self-Insurance

We purchase third-party insurance for risks related to workers' compensation and general liability costs that exceed certain limits for each respective insurance program.

We are also responsible for the payment of claims less than the insured amount. We establish estimated accruals for our insurance programs based on certain factors, including available claims data, historical trends and experience, as well as projected ultimate costs of the claims. These accruals are based on estimates prepared with the assistance of outside actuaries, and the ultimate cost of these claims may vary from initial estimates and established accruals. We believe that the use of actuarial studies to determine self-insurance accruals represents a consistent method of measuring these subjective estimates. The actuaries periodically update their estimates and we record such adjustments in the period in which such determination is made. The inherent uncertainty of future loss projections could cause actual claims to differ from our estimates.

Closed Store Reserve

We maintain reserves for costs associated with closures of operating stores and other properties that are no longer being utilized in current operations. In the event a leased store is closed before the expiration of the associated lease, the discounted remaining lease obligation less estimated sublease rental income, asset impairment charges related to improvements and fixtures, inventory write-downs and other miscellaneous closing costs associated with the disposal activity are recognized when the store closes. Adjustments to closed store liabilities primarily relate to changes in subtenant income and actual exit costs differing from original estimates. Adjustments are made for changes in estimates in the period in which the change becomes known.

Retirement Benefit Plans and Postretirement Benefit Plans

Certain of our employees are covered by a funded noncontributory qualified defined benefit pension plan. U.S. GAAP requires that we measure the benefit obligations and fair value of plan assets that determine our plans' funded status as of our fiscal year end date.

The determination of our obligation and expense for retirement benefits plans and postretirement benefit plans is dependent, in part, on our selection of certain assumptions used by us and our actuaries in calculating such amounts. Those assumptions are described in Note 7, Retirement Benefit Plans and Postretirement and Postemployment Benefit Obligations, in the unaudited condensed consolidated financial statements contained herein. Pension assumptions are significant inputs to the actuarial models that measure pension benefit obligations and related effects on operations. Three assumptions, among others—discount rate, expected long-term return on plan assets and rate of compensation increases—are important elements of plan expense and asset/liability measurement. We evaluate these critical assumptions at least annually. We periodically evaluate other assumptions involving demographic factors, such as retirement age, mortality and turnover, and update them to reflect our experience and expectations for the future. Recently, the Society of Actuaries released revised mortality tables, which update life expectancy assumptions. In consideration of these tables, we modified the mortality assumptions used in determining our retirement benefit plans and postretirement benefit plans as of December 28, 2014.

The impact of these new mortality assumptions has resulted in an increase to the SERP and postretirement benefit plan obligations and an increase in future related expense. Actual results in any given year will often differ from actuarial assumptions because of economic and other factors.

In accordance with U.S. GAAP, the amount by which actual results differ from the actuarial assumptions is accumulated and amortized over future periods and, therefore, affects recognized expense in such future periods. While we believe our assumptions are appropriate, significant differences in actual results or significant changes in our assumptions may materially affect our pension and other postretirement obligations and future expenses.

We determine the discount rate using current investment yields on high quality fixed—income investments. The discount rate assumption used to determine the year-end projected benefit obligation is increased or decreased to be consistent with the change in yield rates for high quality fixed-income investments for the expected period to maturity of the pension benefits. A lower discount rate increases the present value of benefit obligations and increases pension expense.

41

Table of Contents

Vendor Rebates and Other Allowances

As a component of our consolidated procurement program and consistent with standard practices in the retail industry, we frequently enter into contracts with vendors that provide for payments of rebates or other allowances. These rebates and allowances are primarily comprised of volume or purchase-based incentives, advertising allowances and promotional discounts. The purpose of these incentives and allowances is generally to help defray the costs we incur for stocking, advertising, promoting and selling the vendor's products.

As prescribed by U.S. GAAP, these vendor payments are reflected in the carrying value of the inventory when earned or as progress is made toward earning the rebate or allowance and as a component of cost of sales as the inventory is sold. Certain of these vendor contracts provide for rebates and other allowances that are contingent upon us meeting specified performance measures such as a cumulative level of purchases over a specified period of time. Such contingent rebates and other allowances are given accounting recognition at the point at which achievement of the specified performance measures are deemed to be probable and reasonably estimable.

We review the relevant or significant factors affecting proper performance measures, rebates and other allowances on a recurring basis and make adjustments where the facts and circumstances dictate.

Recently Issued Accounting Pronouncements

In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers* ("ASU 2014-09"). ASU 2014-09 is a comprehensive new revenue recognition model that requires a company to recognize revenue to depict the transfer of goods or services to a customer at an amount that reflects the consideration it expects to receive in exchange for those goods or services. ASU 2014-09 also requires expanded disclosures about revenue recognition. In adopting ASU 2014-09, companies may use either a full retrospective or a modified retrospective approach. ASU 2014-09 was to be effective for the first interim period within annual reporting periods beginning after December 15, 2016, and early adoption is not permitted. In August 2015, the FASB issued ASU No. 2015-14, *Revenue from Contracts with Customers: Deferral of the Effective Date*, which defers the effective date of ASU 2014-09 for all entities by one year. We are currently evaluating this guidance and the impact it will have on our consolidated financial statements.

In June 2014, the FASB issued ASU No. 2014-12, Compensation - Stock Compensation (Topic 718): Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period ("ASU 2014-12"). ASU 2014-12 provides guidance that a performance target that affects vesting of a share-based payment and that could be achieved after the requisite service condition is a performance condition. As a result, the performance target is not reflected in the estimation of the award's grant date fair value. Share-based compensation cost for such award would be recognized over the required service period, if it is probable that the performance condition will be achieved. ASU 2014-12 is effective for annual reporting periods beginning after December 15, 2015. Early adoption is permitted. The guidance should be applied on a prospective basis to awards that are granted or modified on or after the effective date of the standard. Companies also have the option to apply the guidance on a modified retrospective basis for awards with performance targets outstanding on or after the beginning of the first annual period presented after the effective date of the standard. We do not expect the adoption of ASU 2014-12 will have a material impact on our consolidated financial statements.

In August 2014, the FASB issued ASU No. 2014-15, *Presentation of Financial Statements—Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern* ("ASU 2014-15"). ASU 2014-15 provides guidance on determining when and how reporting entities must disclose going-concern uncertainties in their financial statements. The new standard requires management to perform interim and annual assessments of an entity's ability to continue as a going concern within one year of the date of issuance of the entity's financial statements (or within one year after the date on which the financial statements are available to be issued, when applicable). Further, an entity must provide certain disclosures if there is "substantial doubt about the entity's ability to continue as a going concern." ASU 2014-15 is effective for annual periods ending after December 15, 2016, and interim periods thereafter and early adoption is permitted. We do not expect the adoption of ASU 2014-15 to have a material impact on our consolidated financial statements.

42

Table of Contents

consolidated financial statements.

In February 2015, the FASB issued ASU No. 2015-02, *Consolidation (Topic 810): Amendments to the Consolidation Analysis* ("ASU 2015-02"). ASU 2015-02 is intended to improve upon and simplify the consolidation assessment required to evaluate whether organizations should consolidate certain legal entities such as limited partnerships, limited liability corporations, and securitization structures. The amendments in this ASU are effective for annual and interim periods beginning after December 15, 2015 for public entities. We do not expect the adoption of ASU 2015-02 will have a material impact on our consolidated financial statements.

In April 2015, the FASB issued ASU No. 2015-03, *Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs* ("ASU 2015-03"). ASU 2015-03 changes the presentation of debt issuance costs in the financial statements. Under the ASU, an entity presents such costs in the balance sheet as a direct deduction from the related debt liability rather than as an asset. The amendments in this ASU are effective for annual and interim periods beginning after December 15, 2015 for public entities. We are currently evaluating the guidance to determine the impact on our balance sheet presentation.

In April 2015, FASB issued ASU No. 2015-04, Compensation — Retirement Benefits (Topic 715): Practical Expedient for the Measurement Date of an Employer's Defined Benefit Obligation and Plan Assets ("ASU 2015-04"). ASU 215-04 permits the entity to measure defined benefit plan assets and obligations using the month-end that is closest to the entity's fiscal year-end and apply that practical expedient consistently from year to year. The ASU is effective for public business entities for financial statements issued for fiscal years beginning after December 15, 2015, and interim periods within those fiscal years. Early application is permitted. We do not expect that the adoption of this ASU will have a material impact on our consolidated financial statements.

In April 2015, the FASB issued ASU No. 2015-05, *Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer's Accounting for Fees Paid in a Cloud Computing Arrangement* ("ASU 2015-05"). ASU 215-05 provides guidance about an entity's accounting for fees paid in cloud computing arrangements. If a cloud computing arrangement includes a software license, then the entity should account for the software license element consistent with the acquisition of other software licenses. If the arrangement does not contain a software license, the entity should account for the arrangement as a service contract. The amendments in this ASU are effective for annual and interim periods beginning after December 15, 2015 for public entities. We do not expect that the adoption of this ASU will have a material impact on our consolidated financial statements.

In July 2015, the FASB issued ASU No. 2015-11, *Inventory (Topic 330)*: Simplifying the Measurement of Inventory" ("ASU 2015-11"). The amendments in ASU 2015-11 do not apply to inventory that is measured using LIFO or the retail inventory method. The amendments apply to all other inventory, which includes inventory that is measured using FIFO or average cost. An entity should measure inventory within the scope of ASU 2015-11 at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. Subsequent measurement is unchanged for inventory measured using LIFO or the retail inventory method. For public business entities, the amendments in ASU 2015-11 are effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years. We do not expect that the adoption of ASU 2015-11 will have a material impact on our consolidated financial statements.

In July 2015, the FASB issued ASU No. 2015-12, *Plan Accounting: Defined Benefit Pension Plans (Topic 960), Defined Contribution Pension Plans (Topic 962), Health and Welfare Benefit Plans (Topic 965): (Part I) Fully Benefit-Responsive Investment Contracts, (Part II) Plan Investment Disclosures, (Part III) Measurement Date Practical Expedient* ("ASU 2015-12"). The amendments in *Part II* of ASU 2015-12 seek to simplify and increase the effectiveness of the required disclosures for investments related to employee benefit plans. The amendments in Part II of ASU 2015-12 will require that investments of employee benefit plans be grouped only by general type, eliminating the need to disaggregate the investments in multiple ways. Part II of ASU 2015-12 is effective for annual periods beginning on or after December 15, 2015, with early application permitted, and should be applied retrospectively for all financial statements presented. We do not expect that the adoption of ASU 2015-12 will have a material impact on our consolidated financial statements.

In September 2015, the FASB issued ASU No. 2015-16, *Business Combinations (Topic 805): Simplifying the Accounting for Measurement-Period Adjustments* ("ASU 2015-16"). ASU 2015-16 requires an entity to recognize adjustments to provisional amounts resulting from business combinations to be recognized in the period in which they are determined. The standard requires the acquirer to record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, resulting from the change to provisional amounts, calculated as if the accounting had been completed at the acquisition date. The amendments are effective for fiscal years beginning after December 15, 2015, including interim periods within those fiscal years. The guidance requires companies to apply the update prospectively for amounts that occur after the effective date. We do not expect that the adoption of ASU 2015-16 will have a material impact on our consolidated financial statements.

Table of Contents

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

Market risk represents the risk of changes in the value of market risk sensitive instruments caused by fluctuations in interest rates, foreign exchange rates and commodity prices. Changes in these factors could cause fluctuations in the results of our operations and cash flows. In the ordinary course of business, we are primarily exposed to foreign currency and interest rate risks. We do not use derivative financial instruments in connection with these commodity market risks.

Commodity Risk

We are subject to volatility in food costs as a result of market risk associated with commodity prices. Although we typically are able to mitigate these cost increases, our ability to continue to do so, either in whole or in part, may be limited by the competitive environment we operate in.

Interest Rate Market Risk

Based on our variable rate debt balance as of October 4, 2015, a 1% increase in interest rates would increase our annual interest cost by approximately \$1.4 million. This impact reflects any offset from our current hedging activities. There would be no impact if the interest rate were to decrease 1% due to an interest rate floor that exists on the Term Loan Facility.

Foreign Currency Exchange Rate Market Risk

We are exposed to market risks relating to fluctuations in foreign exchange rates between the U.S. dollar and other foreign currencies, primarily the Mexican Peso. Our exposure to foreign currency risk is limited to our operations in Mexico and the equity earnings of our joint venture. Such exposure is primarily related to our \$12.2 million equity investment in the Mexico joint venture. The remainder of our business is conducted in U.S. dollars and thus is not exposed to fluctuation in foreign currency. We do not hedge our foreign currency exposure and therefore are not exposed to such hedging risk.

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a- 15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Disclosure controls and procedures are designed to provide reasonable assurance that the information required to be disclosed in the reports that we file or submit under the Exchange Act has been appropriately recorded, processed, summarized and reported on a timely basis and are effective in ensuring that such information is accumulated and communicated to the Company's management, including our CEO and CFO, as appropriate to allow timely decisions regarding required disclosure. Based on such evaluation, our CEO and CFO have concluded that, as of October 4, 2015, our disclosure controls and procedures are effective.

Changes in Internal Control Over Financial Reporting

There were no changes in the Company's internal control over financial reporting for the forty weeks ended October 4, 2015 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

44

Table of Contents

Part II - OTHER INFORMATION

Item 1. Legal Proceedings.

We are engaged in various legal actions, claims and proceedings arising in the ordinary course of business, including claims related to employment related matters, breach of contracts, products liabilities and intellectual property matters resulting from our business activities. We do not believe that the ultimate resolution of these pending claims will have a material adverse effect on our business, financial condition, results of operation or cash flows. However, litigation is subject to many uncertainties, and the outcome of certain individual litigated matters may not be reasonably predictable and any related damages may not be estimable. Some litigation matters could result in an adverse outcome to us, and any such adverse outcome could have a material adverse effect on our business, financial condition, results of operations and cash flows.

Item 1A. Risk Factors.

For a discussion of our potential risks and uncertainties, see the information in Part I, Item 1A. "Risk Factors" in our Annual Report on Form 10-K, for the year ended December 28, 2014 filed with the SEC on March 25, 2015. There have been no material changes to the risk factors disclosed in our Annual Report on Form 10-K. However, on June 24, 2015, the State of Delaware took legislative action, effective August 1, 2015, prohibiting Delaware stock corporations from adopting fee-shifting provisions in their certificates of incorporation or bylaws. As a result of the change in Delaware law, the risk factor entitled, "Under our certificate of incorporation, stockholders that initiate certain proceedings may be obligated to reimburse us for all fees, costs and expenses incurred by us in connection with such proceedings if the claim proves unsuccessful" is no longer applicable.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

45

Table of Contents

Item 6. Exhibits.

Exhibit No.	Description							
3.1	Second Amended and Restated Certificate of Incorporation of Smart & Final Stores, Inc. (1)							
3.2	Second Amended and Restated Bylaws of Smart & Final Stores, Inc. (1)							
31.1	Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*							
31.2	Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.*							
32.1	Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the							
	Sarbanes-Oxley Act of 2002.*							
101.INS	XBRL Instance Document							
101.SCH	XBRL Taxonomy Extension Schema Document							
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document							
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document							
101.LAB	XBRL Taxonomy Extension Label Linkbase Document							
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document							

^{*} Filed herewith

(1) Filed as an exhibit to Amendment No. 5 to the Registrant's Registration Statement on Form S-1 (File No. 333-196931) filed with the SEC on September 22, 2014, and incorporated herein by reference.

46

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the persons undersigned thereunto duly authorized.

SMART & FINAL STORES, INC. (Registrant)

/s/ David G. Hirz

David G. Hirz

Chief Executive Officer (Principal Executive Officer)

November 12, 2015

/s/ Richard N. Phegley
Richard N. Phegley
Chief Financial Officer
(Principal Financial Officer)

47

Exhibit 31.1

CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, David G. Hirz, certify that:

- 1. I have reviewed this Form 10-Q of Smart & Final Stores, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 12, 2015

/s/ David G. Hirz

David G. Hirz Chief Executive Officer (Principal Executive Officer)

CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Richard N. Phegley, certify that:

- 1. I have reviewed this Form 10-Q of Smart & Final Stores, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 12, 2015

/s/ Richard N. Phegley
Richard N. Phegley
Chief Financial Officer
(Principal Financial Officer)

Exhibit 32.1

Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report on Form 10-Q of Smart & Final Stores, Inc. (the "Company"), for the quarterly period ended October 4, 2015 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), David G. Hirz, as Chief Executive Officer of the Company, and Richard N. Phegley, as Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ David G. Hirz

Name: David G. Hirz

Title: Chief Executive Officer

(Principal Executive Officer)

Date: November 12, 2015

/s/ Richard N. Phegley

Name: Richard N. Phegley
Title: Chief Financial Officer
(Principal Financial Officer)

Date: November 12, 2015

This certification accompanies the Report pursuant to § 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

Interactive Data

Document Format Files

Sec	Description	Document	Type		Size
1	10-Q	<u>a15-</u> 18045_110q.htm	10-Q	1233845	
2	EX-31.1	<u>a15-</u> <u>18045_1ex31d1.htm</u>	EX-31.1	12879	
3	EX-31.2	<u>a15-</u> <u>18045_1ex31d2.htm</u>	EX-31.2	12894	
4	EX-32.1	<u>a15-</u> <u>18045_1ex32d1.htm</u>	EV 22 1	11485	
	Complete submission text file	0001104659-15- 078348.txt		7549338	

Data Files

Seq	Description	Document	Type		Size
5	XBRL INSTANCE DOCUMENT	sfs-20151004.xml	EX- 101.INS	1827994	
6	XBRL TAXONOMY EXTENSION SCHEMA DOCUMENT	sfs-20151004.xsd	EX- 101.SCH	50863	
7	XBRL TAXONOMY EXTENSION CALCULATION LINKBASE DOCUMENT	<u>sfs-</u> 20151004_cal.xml	EX- 101.CAL	59480	
8	XBRL TAXONOMY EXTENSION DEFINITION LINKBASE DOCUMENT	<u>sfs-</u> 20151004_def.xml	EX- 101.DEF	229412	
9	XBRL TAXONOMY EXTENSION LABELS LINKBASE DOCUMENT	<u>sfs-</u> 20151004_lab.xml	EX- 101.LAB	562265	
10	XBRL TAXONOMY EXTENSION PRESENTATION LINKBASE DOCUMENT	<u>sfs-</u> 20151004_pre.xml	EX- 101.PRE	411539	